California Department of
Housing and Community Development

HHAP Round 6 Regional Application Template

Purpose of this Template

The Department of Housing and Community Development (HCD) is providing this Homeless Housing, Assistance and Prevention Program (HHAP) Regional Application Template (template) as a tool to help HHAP Round 6 (HHAP 6) regional applicants prepare responses for subsequent submission through the official online application portal. The template closely mirrors the online application portal and is intended to support the development of the regional application for approval by HCD as required in AB 166 (Health & Safety Code § 50239 and 50242, et seq.).

The template will <u>not</u> be collected by HCD, nor will HCD review any template in lieu of an official regional application submission. Applicants are responsible for inputting the required information into the online application portal and submitting the official regional application in the portal no later than 5:00 p.m. on Friday, August 29, 2025.

The regional application consists of the following Sections:
- Section 1. Regional Identification and Contracting Information
- Section 2. Documentation and Certification of Stakeholder Engagement
- Section 3. Regionally Coordinated Homelessness Action Plan
    - 3.a. Regional Partners' Roles and Responsibilities
    - 3.b. System Performance Measures Improvement Plan
- Section 4. HHAP 6 Funding Plan
    - 4.a. Proposed Funding Activities
    - 4.b. Sustainability of the Region's Interim Housing Portfolio
    - 4.c. Sustainability of the Region's Permanent Housing Portfolio (If applicable)
    - 4.d. Documentation of Youth Set Aside Requirement
- Section 5. Regional Memorandum of Understanding MOU and Application Certification

Green tables describe the steps required to complete each section and provide guidance on how to use the template and/or minimum requirements.

Blue tables capture the application data and mirror the data fields in the online application portal.

HHAP 6 Regional Application Template

Section 1. Region Identification and Contracting Information

Steps to complete this section

1. Select the Continuum of Care (CoC) Region. The definition of "Region" is the geographic area served by a county, including all cities and the CoC or CoCs within it (HSC 50230(v)).
2. Indicate which Eligible Applicants are applying together as a region for HHAP 6 (i.e., which Eligible Applicants will administer the Regionally Coordinated Homelessness Action Plan and be signatory to the Memorandum of Understanding). Eligible Applicants for HHAP 6 are all counties, all Continuums of Care, and Large Cities.
3. For each participating Eligible Applicant, indicate whether and how the Eligible Applicant intends to contract with HCD (i.e., indicate whether the Eligible Applicant will act as their own Administrative Entity, or designate one of the other regional partners to administer their allocation and act as the Administrative Entity on their behalf).

Guidance for this section

Regional Application Participation

Continuums of Care (CoCs)

- A CoC that serves a single county **must** apply as part of the regional application with the county and any overlapping Large Cities. In this case, the CoC should select: *"Is participating in this regional application as an Eligible Applicant."*
- A CoC that serves multiple counties **must either:** apply as part of a single regional application with multiple counties and any overlapping Large Cities **or** participate in the regional application of each overlapping county and the Large Cities therein. When the CoC is participating in multiple regional applications, the CoC should select: *"Is participating in this regional application as an Eligible Applicant"* for the regional application that will include the CoC's HHAP 6 funding plan, and should select: "*Is participating in this regional application as a collaborator*" for all other regional applications they are participating in. This will help to ensure the CoC's funding plan is only collected on a single regional application.

Large Cities ("City" or "Cities")

Large Cities must apply as part of the regional application with the applicable county and CoC.

Counties

- In a CoC that serves a single County, the County **must** apply as part of a regional application with the CoC and any overlapping Large Cities.
- In a multi-county CoC, counties are **strongly encouraged** to apply in collaboration with other counties that are served by the same CoC. **At a minimum**, each County must apply with the overlapping CoC.

LA Region

All CoCs within the County of Los Angeles shall be considered part of a single region, along with the County and Large Cities within the county and therefore **must** apply together. (HSC § 50230(v)(2).)

Contracting

Each Eligible Applicant has the discretion to administer their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. The selections made in this section will indicate which Eligible Applicant will enter into contract with HCD to administer each Eligible Applicant's HHAP 6 allocation. For reference, HHAP 6 allocations are available on HCD's HHAP website.

The Administrative Entity is responsible for meeting the terms and conditions of the contract, which include, but is not limited to, contracting (when necessary) with sub-recipients, and fulfilling all monthly, annual, final, and Homeless Management Information System (HMIS) reporting requirements.

- **If you plan to contract with HCD to receive and administer only your (individual) HHAP 6 allocation,** select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection.
- **If you do not plan to contract with HCD and instead plan to identify another participating Eligible Applicant in the region to enter into contract with HCD to receive and administer your HHAP 6 allocation**, select: *"Identify another participating Eligible Applicant in their region to enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection. Once selected, you will be prompted to designate the Administrative Entity from a list of other Eligible Applicants in the region.
- **If you plan to contract with HCD to receive and administer multiple HHAP 6 allocations within your region**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region"* under the contracting selection.

Please select the Continuum of Care Region

Continuum of Care Region
Oxnard, San Buenaventura/Ventura County CoC

Guidance
The table below is formatted as "repeating content". To add an Eligible Applicant, click anywhere in the table to reveal the content border, then click the (+) that appears on the right-hand margin of the border. This will not work if the template is open in a web browser; the template **must be** open in the Microsoft Word application.

Eligible Applicant
Oxnard, San Buenaventura/Ventura County CoC

Participation Status
Is participating in this application as a collaborator.

Contracting Status
Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP 6 allocation

Designated Administrative Entity (if applicable)
Ventura County

Contact Title
Management Analyst

Contact Name
Alicia Morales-McKinney

Contact Email
alicia.morales-mckinney@venturacounty.gov
Contact Phone
(805) 654-5108
Eligible Applicant
Ventura County
Participation Status
Is participating in this application as an Eligible Applicant.
Contracting Status
Will enter into contract with the state to receive and administer their HHAP 6 allocation
Designated Administrative Entity (if applicable)
Ventura County
Contact Title
CoC Program Director
Contact Name
Jennifer Harkey
Contact Email
Jennifer.Harkey@ventura.org
Contact Phone
805-658-4342

Section 2. Documentation and Certification of Stakeholder Engagement

Steps to complete this section
1. Provide the dates for which at least three public meetings were held to support the development of the Regionally Coordinated Homelessness Action Plan (Plan).
2. Describe how each stakeholder group from the list provided was invited and encouraged to engage in the Plan.
3. Describe the specific input from the public meetings that was incorporated into the Plan.
4. Certify that all participating Eligible Applicants met the process requirements for developing the Plan.

Meeting Dates

Guidance
No less than three (3) public meetings must be held for <u>each</u> Regionally Coordinated

Homelessness Action Plan. Applicants should retain documentation of the meetings in alignment with HCD's records retention requirement outlined in the HHAP 6 NOFA and should upload relevant documentation to support certification of Section 2 of the regional application.

To add additional meetings, click into the last row of the table, then press "tab" on your keyboard.

Meeting Dates
4/17/2025
5/7/2025
6/26/2025
7/7/2025
8/6/2025
8/13/25
7/23/25

Stakeholder Engagement

Guidance
A description is required for each stakeholder group engaged in development of the Regionally Coordinated Homelessness Action Plan. In addition to providing the information required below, applicants should retain documentation of the meetings in alignment with HCD's records retention requirement outlined in the HHAP 6 NOFA and should upload relevant documentation to support certification of Section 2 of the regional application. Documentation of stakeholder engagement may include copies of meeting invites and invitee lists, drafts provided for feedback, etc.

Stakeholders	Description of how stakeholders were invited and encouraged to engage in the public stakeholder process	Describe the specific input from stakeholders that was incorporated into the Plan
People with lived experience of homelessness, including but not limited to survivors of domestic violence	The Ventura County Continuum of Care (CoC) actively engaged the public and key stakeholders by organizing a stakeholder engagement meeting on April 17th, May 14th and June 26th. To ensure broad participation, the CoC sent an inclusive invitation to all CoC Alliance Members and stakeholders, clearly outlining the meeting's purpose to gather feedback on outcome strategies and goals in preparation for the upcoming Homeless Housing Assistance and Prevention (HHAP) grant application. The invitation	Persons with Lived Experience provided valuable feedback during the session, which directly informed key priorities and strategies within the Plan: • **Housing Challenges and Priorities:** Attendees emphasized the impact of high living costs, rising rents, and low vacancy rates on housing insecurity and homelessness. Reflecting this, the Plan prioritizes expanding Permanent Supportive Housing and enhancing Homelessness

provided detailed information about the agenda, including a review of eligible HHAP activities, data, and State goals. To maximize accessibility, the CoC offered both an in-person meeting location at the Government Center and an online Zoom option, encouraging community members to join via their preferred method. Additionally, the CoC requested recipients to share the meeting flyer within their networks to further encourage widespread community involvement. This approach reflects the CoC's commitment to transparency, collaboration, and inclusivity in the stakeholder engagement process.

HHAP manager included agenda items specifically focused on planning meetings for the Regional Coordinated Action Plan. Meeting agendas were posted on the Ventura County CoC website to ensure public accessibility and transparency.

Prevention efforts, including increased outreach such as advertising on public buses.

- **Supportive Housing Needs:** Participants highlighted that even senior housing is increasingly unaffordable for individuals on fixed incomes. This feedback reinforced the Plan's focus on supportive housing options tailored to vulnerable populations.
- **Supportive Services:** The need for comprehensive supportive services was strongly voiced, with priorities including housing navigation, case management for housing retention, life skills training, and peer support. Stakeholders specifically stressed the importance of housing navigation assistance, particularly for individuals using housing vouchers facing high rents and landlords unwilling to accept Section 8.
- **Trauma-Informed and Low-Barrier Approaches:** Participants called for interim shelters and permanent housing programs to adopt low-barrier policies, with no sobriety requirements and flexible age limits for family shelters. This input shaped the Plan's commitment to trauma-informed, accessible services that reduce barriers to housing.

		• **Training and Policy Guidance:** Participants requested trauma-informed training for all staff members, beyond case managers, and emphasized the vital role of peer support and advocacy. Additionally, they advocated for a low-barrier guidance policy to be adopted across all shelters, which the Plan incorporates to ensure consistent, inclusive service delivery. By integrating this feedback, the Plan aims to address both the immediate and systemic challenges faced by individuals experiencing homelessness and housing insecurity in Ventura County.
Youth with lived experience of homelessness	The Ventura County Continuum of Care (CoC) actively engaged the public and key stakeholders by organizing a stakeholder engagement meeting on April 17th, May 14th and June 26th. To ensure broad participation, the CoC sent an inclusive invitation to all CoC Alliance Members and stakeholders, clearly outlining the meeting's purpose to gather feedback on outcome strategies and goals in preparation for the upcoming Homeless Housing Assistance and Prevention (HHAP) grant application. The invitation provided detailed information about the agenda, including a review of eligible HHAP activities,	**Incorporation of Youth with Lived Experience Input into the Plan** Input from youth participants provided critical guidance in shaping housing and supportive service strategies to better meet their unique needs: • **Safety and Youth-Only Programs:** Youth strongly emphasized the need for safety and trauma-informed environments, expressing a preference to reside exclusively in youth-only programs across interim, transitional, and permanent housing. The Plan prioritizes development and funding of youth-only housing models

data, and State goals. To maximize accessibility, the CoC offered both an in-person meeting location at the Government Center and an online Zoom option, encouraging community members to join via their preferred method. Additionally, the CoC requested recipients to share the meeting flyer within their networks to further encourage widespread community involvement. This approach reflects the CoC's commitment to transparency, collaboration, and inclusivity in the stakeholder engagement process.

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CoC staff proactively connected with agencies, service providers, and community organizations to inform them about the HHAP regional planning process. Invitations were extended to staff and individuals with lived experience of homelessness, requesting their attendance and feedback. Various communication platforms were utilized, including meeting announcements, email communications, and direct outreach to local departments, jurisdictions, and community groups.

to create secure, supportive spaces.

- **Interim Housing Preferences:** Stakeholders recommended youth-only, non-congregate interim housing settings. Hotels may be acceptable if coupled with supportive services, peer support, and strong coordination with hotel management, including overnight security. Safe Sleep parking programs were considered viable provided 24-hour security is ensured.

- **Transitional Housing Priorities:** Youth advised transitional housing programs be youth-only and span 2–5 years to provide stability. They suggested implementing "work for rent" programs to teach budgeting and life skills, alongside tapered financial assistance. Case management services to support employment acquisition and financial management were emphasized.

- **Permanent Housing Models:** Youth participants favored shared housing exclusively with other youth, requiring secure, lockable doors. Dorm-style housing and Accessory Dwelling Units (ADUs) with private entrances were acceptable. The Plan incorporates support for platforms

Efforts were made to ensure inclusivity by targeting specific groups such as people with lived experience including youth, survivors of domestic violence, populations overrepresented in homelessness, and service providers directly assisting individuals experiencing homelessness or at risk of homelessness. Stakeholders were encouraged to provide input through public meetings, surveys, and focus groups, ensuring their voices were heard in shaping the Regional Coordinated Action Plan. To further enhance engagement, the HHAP manager collaborated with local organizations, including child welfare, health care, behavioral health, justice, and education system leaders, to ensure their participation. Technical assistance sessions were conducted with key partners, such as the Ventura County Probation Agency, to gather feedback on leveraging funding and supporting individuals exiting institutional settings who are unhoused.

The HHAP manager also worked closely with street medicine providers, Medi-Cal Managed Care Plans, and other service providers to ensure their involvement in the planning process. Stakeholders were invited to participate in discussions, provide feedback, and contribute to the development of strategies that align with the region's goals to prevent and end

facilitating roommate matching and recommends establishing a landlord registry with available youth-friendly ADUs to improve housing access.

- **Supportive Services:** The Plan includes educational programs identified by youth, such as housing application assistance, lease literacy, tenant rights education, budgeting, and credit counseling to empower youth towards housing stability and independence.

- **Outreach and Resource Awareness:** Youth suggested targeted outreach to local schools and counselors to disseminate housing resources more effectively. This feedback is incorporated into the Plan's outreach strategy to increase awareness and access to youth-specific housing supports.

By integrating this comprehensive youth input, the Plan aims to provide safe, stable, and supportive housing options that address the unique challenges faced by youth experiencing homelessness.

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, public welfare, health care, behavioral health, justice, and education system leaders	homelessness.	
	The Ventura County Continuum of Care (CoC) actively engaged the public and key stakeholders by organizing a stakeholder engagement meeting on April 17th, May 14th and June 26th. To ensure broad participation, the CoC sent an inclusive invitation to all CoC Alliance Members and stakeholders, clearly outlining the meeting's purpose to gather feedback on outcome strategies and goals in preparation for the upcoming Homeless Housing Assistance and Prevention (HHAP) grant application. The invitation provided detailed information about the agenda, including a review of eligible HHAP activities, data, and State goals. To maximize accessibility, the CoC offered both an in-person meeting location at the Government Center and an online Zoom option, encouraging community members to join via their preferred method. Additionally, the CoC requested recipients to share the meeting flyer within their networks to further encourage widespread community involvement. This approach reflects the CoC's commitment to transparency, collaboration, and inclusivity in the stakeholder engagement process. HHAP manager included agenda items specifically focused on planning meetings for the Regional Coordinated Action Plan. Meeting agendas were posted on the	The Ventura County Continuum of Care (CoC) actively engaged the public and key stakeholders by organizing a stakeholder engagement meeting on April 17th, May 14th and June 26th. To ensure broad participation, the CoC sent an inclusive invitation to all CoC Alliance Members and stakeholders, clearly outlining the meeting's purpose to gather feedback on outcome strategies and goals in preparation for the upcoming Homeless Housing Assistance and Prevention (HHAP) grant application. The invitation provided detailed information about the agenda, including a review of eligible HHAP activities, data, and State goals. To maximize accessibility, the CoC offered both an in-person meeting location at the Government Center and an online Zoom option, encouraging community members to join via their preferred method. Additionally, the CoC requested recipients to share the meeting flyer within their networks to further encourage widespread community involvement. This approach reflects the CoC's commitment to transparency, collaboration, and inclusivity in the stakeholder engagement process. HHAP manager included agenda items specifically focused on planning meetings for the Regional Coordinated Action Plan. Meeting agendas were posted on the

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| Homeless services | The Ventura County Continuum of | During the stakeholder engagement |

and housing providers, including developers of permanent affordable housing operating within the region.

Care (CoC) actively engaged the public and key stakeholders by organizing a stakeholder engagement meeting on April 17th, May 14th and June 26th. To ensure broad participation, the CoC sent an inclusive invitation to all CoC Alliance Members and stakeholders, clearly outlining the meeting's purpose to gather feedback on outcome strategies and goals in preparation for the upcoming Homeless Housing Assistance and Prevention (HHAP) grant application. The invitation provided detailed information about the agenda, including a review of eligible HHAP activities, data, and State goals. To maximize accessibility, the CoC offered both an in-person meeting location at the Government Center and an online Zoom option, encouraging community members to join via their preferred method. Additionally, the CoC requested recipients to share the meeting flyer within their networks to further encourage widespread community involvement. This approach reflects the CoC's commitment to transparency, collaboration, and inclusivity in the stakeholder engagement process.

HHAP manager included agenda items specifically focused on planning meetings for the Regional Coordinated Action Plan. Meeting agendas were posted on the Ventura County CoC website to ensure public accessibility and

forum conducted as part of the planning process for HHAP Round 6 funding, participants shared a range of insights and priorities focused on addressing local homelessness challenges. A central theme that emerged was the significant impact of the region's high cost of living, increasing rents, and low housing vacancy rates. Stakeholders emphasized that these factors continue to drive housing insecurity and contribute to rising homelessness.

Key Priority Areas Identified:

1. Homelessness Prevention and Housing Stability Stakeholders highlighted the urgent need to prioritize interventions that help individuals and families remain housed. Specific recommendations included:

   o Increased investment in homelessness prevention, with an emphasis on expanding flexibility in eligible expenses and household eligibility.

   o Enhanced housing retention strategies to reduce both first-time and repeat entries into homelessness.

   o Strengthening supportive services to stabilize at-risk households.

2. Housing-Focused Solutions The forum underscored the importance of creating and

transparency.

CoC staff proactively connected with agencies, service providers, and community organizations to inform them about the HHAP regional planning process. Invitations were extended to staff and individuals with lived experience of homelessness, requesting their attendance and feedback. Various communication platforms were utilized, including meeting announcements, email communications, and direct outreach to local departments, jurisdictions, and community groups.

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maintaining pathways to permanent housing. Key areas for funding prioritization included:

- o Rapid Re-Housing programs to quickly move individuals from homelessness into stable housing.

- o Expansion of Permanent Supportive Housing for those with higher service needs.

- o Landlord incentives to increase access to private market units.

- o Comprehensive housing navigation support to assist individuals in locating and securing housing.

3. Reduction of Unsheltered Homelessness
To address the growing unsheltered population, stakeholders recommended focusing on low-barrier, person-centered programs such as:

- o Continued support for street outreach and drop-in programs to connect people with services and housing resources.

- o Implementation and expansion of Safe Sleep Programs to provide immediate,

	Technical assistance sessions were conducted with key partners, such as the Ventura County Probation Agency, to gather feedback on leveraging funding and supporting individuals exiting institutional settings who are unhoused. The HHAP manager also worked closely with street medicine providers, Medi-Cal Managed Care Plans, and other service providers to ensure their involvement in the planning process. Stakeholders were invited to participate in discussions, provide feedback, and contribute to the development of strategies that align with the region's goals to prevent and end homelessness.	safer alternatives to unsheltered settings. o Increased access to substance use treatment as part of a holistic approach to stabilization and recovery.
Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region	The Ventura County Continuum of Care (CoC) actively engaged the public and key stakeholders by organizing a stakeholder engagement meeting on April 17th, May 14th and June 26th. To ensure broad participation, the CoC sent an inclusive invitation to all CoC Alliance Members and stakeholders, clearly outlining the meeting's purpose to gather feedback on outcome strategies and goals in preparation for the upcoming Homeless Housing Assistance and Prevention (HHAP) grant application. The invitation provided detailed information about the agenda, including a review of eligible HHAP activities, data, and State goals. To maximize accessibility, the CoC offered both an in-person meeting location at	During the stakeholder engagement forum conducted as part of the planning process for HHAP Round 6 funding, participants shared a range of insights and priorities focused on addressing local homelessness challenges. A central theme that emerged was the significant impact of the region's high cost of living, increasing rents, and low housing vacancy rates. Stakeholders emphasized that these factors continue to drive housing insecurity and contribute to rising homelessness. Key Priority Areas Identified: 1. Homelessness Prevention and Housing Stability Stakeholders highlighted the urgent need to prioritize interventions that help individuals and families remain housed. Specific recommendations included:

the Government Center and an online Zoom option, encouraging community members to join via their preferred method. Additionally, the CoC requested recipients to share the meeting flyer within their networks to further encourage widespread community involvement. This approach reflects the CoC's commitment to transparency, collaboration, and inclusivity in the stakeholder engagement process.

HHAP manager included agenda items specifically focused on planning meetings for the Regional Coordinated Action Plan. Meeting agendas were posted on the Ventura County CoC website to ensure public accessibility and transparency.

CoC staff proactively connected with agencies, service providers, and community organizations to inform them about the HHAP regional planning process. Invitations were extended to staff and individuals with lived experience of homelessness, requesting their attendance and feedback. Various communication platforms were utilized, including meeting announcements, email communications, and direct outreach to local departments, jurisdictions, and community groups.

Efforts were made to ensure inclusivity by targeting specific groups such as people with lived

- o Increased investment in homelessness prevention, with an emphasis on expanding flexibility in eligible expenses and household eligibility.

- o Enhanced housing retention strategies to reduce both first-time and repeat entries into homelessness.

- o Strengthening supportive services to stabilize at-risk households.

2. Housing-Focused Solutions The forum underscored the importance of creating and maintaining pathways to permanent housing. Key areas for funding prioritization included:

- o Rapid Re-Housing programs to quickly move individuals from homelessness into stable housing.

- o Expansion of Permanent Supportive Housing for those with higher service needs.

- o Landlord incentives to increase access to private market units.

- o Comprehensive housing navigation support to assist

	experience including youth, survivors of domestic violence, populations overrepresented in homelessness, and service providers directly assisting individuals experiencing homelessness or at risk of homelessness. Stakeholders were encouraged to provide input through public meetings, surveys, and focus groups, ensuring their voices were heard in shaping the Regional Coordinated Action Plan. To further enhance engagement, the HHAP manager collaborated with local organizations, including child welfare, health care, behavioral health, justice, and education system leaders, to ensure their participation. Technical assistance sessions were conducted with key partners, such as the Ventura County Probation Agency, to gather feedback on leveraging funding and supporting individuals exiting institutional settings who are unhoused. The HHAP manager also worked closely with street medicine providers, Medi-Cal Managed Care Plans, and other service providers to ensure their involvement in the planning process. Stakeholders were invited to participate in discussions, provide feedback, and contribute to the development of strategies that align with the region's goals to prevent and end homelessness.	individuals in locating and securing housing. 3. Reduction of Unsheltered Homelessness To address the growing unsheltered population, stakeholders recommended focusing on low-barrier, person-centered programs such as: o Continued support for street outreach and drop-in programs to connect people with services and housing resources. o Implementation and expansion of Safe Sleep Programs to provide immediate, safer alternatives to unsheltered settings. o Increased access to substance use treatment as part of a holistic approach to stabilization and recovery.
Federally recognized tribal governments	None in Ventura County.	N/A

pursuant to Section 4103 of Title 25 of the United States Code that are within the region.		
Street medicine providers, victim service providers, and other service providers directly assisting people experiencing homelessness or at risk of homelessness	The Ventura County Continuum of Care (CoC) actively engaged the public and key stakeholders by organizing a stakeholder engagement meeting on April 17th, May 14th and June 26th. To ensure broad participation, the CoC sent an inclusive invitation to all CoC Alliance Members and stakeholders, clearly outlining the meeting's purpose to gather feedback on outcome strategies and goals in preparation for the upcoming Homeless Housing Assistance and Prevention (HHAP) grant application. The invitation provided detailed information about the agenda, including a review of eligible HHAP activities, data, and State goals. To maximize accessibility, the CoC offered both an in-person meeting location at the Government Center and an online Zoom option, encouraging community members to join via their preferred method. Additionally, the CoC requested recipients to share the meeting flyer within their networks to further encourage widespread community involvement. This approach reflects the CoC's commitment to transparency, collaboration, and inclusivity in the stakeholder engagement process.

HHAP manager included agenda | During the stakeholder engagement forum conducted as part of the planning process for HHAP Round 6 funding, participants shared a range of insights and priorities focused on addressing local homelessness challenges. A central theme that emerged was the significant impact of the region's high cost of living, increasing rents, and low housing vacancy rates. Stakeholders emphasized that these factors continue to drive housing insecurity and contribute to rising homelessness.

Key Priority Areas Identified:

1. Homelessness Prevention and Housing Stability Stakeholders highlighted the urgent need to prioritize interventions that help individuals and families remain housed. Specific recommendations included:

    o Increased investment in homelessness prevention, with an emphasis on expanding flexibility in eligible expenses and household eligibility.

    o Enhanced housing retention strategies to reduce both first-time and repeat entries into homelessness. |

items specifically focused on planning meetings for the Regional Coordinated Action Plan. Meeting agendas were posted on the Ventura County CoC website to ensure public accessibility and transparency.

CoC staff proactively connected with agencies, service providers, and community organizations to inform them about the HHAP regional planning process. Invitations were extended to staff and individuals with lived experience of homelessness, requesting their attendance and feedback. Various communication platforms were utilized, including meeting announcements, email communications, and direct outreach to local departments, jurisdictions, and community groups.

Efforts were made to ensure inclusivity by targeting specific groups such as people with lived experience including youth, survivors of domestic violence, populations overrepresented in homelessness, and service providers directly assisting individuals experiencing homelessness or at risk of homelessness. Stakeholders were encouraged to provide input through public meetings, surveys, and focus groups, ensuring their voices were heard in shaping the Regional Coordinated Action Plan. To further enhance engagement,

- o Strengthening supportive services to stabilize at-risk households.

2. Housing-Focused Solutions
The forum underscored the importance of creating and maintaining pathways to permanent housing. Key areas for funding prioritization included:

- o Rapid Re-Housing programs to quickly move individuals from homelessness into stable housing.

- o Expansion of Permanent Supportive Housing for those with higher service needs.

- o Landlord incentives to increase access to private market units.

- o Comprehensive housing navigation support to assist individuals in locating and securing housing.

3. Reduction of Unsheltered Homelessness
To address the growing unsheltered population, stakeholders recommended focusing on low-barrier, person-centered programs such as:

- o Continued support for street outreach and drop-in programs to

the HHAP manager collaborated with local organizations, including child welfare, health care, behavioral health, justice, and education system leaders, to ensure their participation. Technical assistance sessions were conducted with key partners, such as the Ventura County Probation Agency, to gather feedback on leveraging funding and supporting individuals exiting institutional settings who are unhoused. The HHAP manager also worked closely with street medicine providers, Medi-Cal Managed Care Plans, and other service providers to ensure their involvement in the planning process. Stakeholders were invited to participate in discussions, provide feedback, and contribute to the development of strategies that align with the region's goals to prevent and end homelessness.	connect people with services and housing resources. ○ Implementation and expansion of Safe Sleep Programs to provide immediate, safer alternatives to unsheltered settings. ○ Increased access to substance use treatment as part of a holistic approach to stabilization and recovery.

Describe any other input from public meetings not captured above that was incorporated into the Plan.

N/A

By checking this box, I certify that all participating Eligible Applicants met the public meeting process requirements in statute (HSC Section 50240(d) and (e)) and in the HHAP 6 NOFA in developing the Regionally Coordinated Homelessness Action Plan, documented in Section 2 of this regional application.

☒ I certify under penalty of perjury that all of the information in Section 2, above, is true and accurate to the best of my knowledge.

Optional Upload: Stakeholder Engagement

Guidance
Upload supporting documentation to support the region's certification of Section 2 of this regional application, which may include meeting invites and invitee list.

Section 3. Regionally Coordinated Homelessness Action Plan

<table>
<tr><td>**Guidance**</td></tr>
<tr><td>

Applicants must submit a Regionally Coordinated Homelessness Action Plan (Plan) that fully complies with HSC section 50240(c). This Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants.

In developing the HHAP 6 Regionally Coordinated Homelessness Action Plans, regions should build upon their approved HHAP 5 Regionally Coordinated Homelessness Action Plans. This means regions should leverage and update information from their approved HHAP 5 Regionally Coordinated Homelessness Action Plan in corresponding sections of the proposed HHAP 6 Regionally Coordinated Homelessness Action Plan.

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3.a. Regional Partners' Roles and Responsibilities

3.a.1. Outreach and Site Coordination

<table>
<tr><td>**Guidance**</td></tr>
<tr><td>

Each Eligible Applicant in the region must describe how they currently, or will begin to, coordinate comprehensive outreach to individuals experiencing, and at risk of experiencing, homelessness in the region, and coordinate on siting of services, shelters, and interim and permanent housing in the region.

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

</td></tr>
</table>

Eligible Applicant	Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on citing of services, shelters, and interim and permanent housing in the region
Ventura County	Street outreach teams are made up of behavioral health, health care, social services, and law enforcement to ensure resources are reaching people countywide. Outreach teams immediately connect and link unsheltered people to available shelter beds and provide basic needs in encampments, river bottoms, and other areas known congregation areas. Engagement consists of weekly contacts to develop rapport and connecting people to resources through HMIS to the Coordinated Entry System (CES) for housing and shelter resources.
	Ventura County seeks to strengthen outreach efforts and address the health and safety needs of people experiencing unsheltered homelessness. Identifying funding sources to further expand the coordinated multi-disciplinary team (MDT) outreach is part of the system improvement plan. The MDT Street outreach will improve the quality of care for a person experiencing homelessness, ensuring a more holistic, whole-person approach and improved outcomes. Ventura County is focused on resource provision and outreach, standardizing

	engagement, and service delivery to ensure a coordinated approach.
Oxnard, San Buenaventura/Ventura County CoC	Ventura County has seen a 22% decrease in unsheltered homelessness over the past two years, from 1633 in 2023 to 1274 in 2025, based on the Point In Time Count data. Street outreach has been tailored to work closely with other service providers and law enforcement homeless liaison officers, as well as incorporate people with lived experience in the planning and operations of outreach efforts. VC CoC Staff developed training that aligns with the National Alliance to End Homelessness (NAEH) guidance on Housing Focused Street Outreach to improve trauma informed rapport building, field-based data collection, improve case management, and help prioritize unsheltered individuals for housing and shelter. The VC CoC also used CoC Planning Grant funding to contract with the Partnership for Safe Families to develop peer level training for service providers to better engage with people living on the streets. Incorporating peer support in Street Outreach has improved service delivery and helped build trust with the homeless community.

3.a.2. Siting and Use of Available Land

Guidance
Each Eligible Applicant in the region must describe how they will coordinate efforts to identify **and** promote use of available land for the production of interim or permanent housing. Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region
Ventura County	County of Ventura proposes to encourage efforts to: Promote consistency across jurisdictions to pursue funding opportunities and programs in communities with identified gaps. Continue participating in discussions with local jurisdictions pursuing State housing development projects to expand PSH units. Continue participating in presentations to city councils/board of supervisors and provide guidance on key components of permanent supportive housing development plans, including supportive services, capturing unique data on subpopulations, and data for racial equity. Coordinate with the Housing Community Development Team to identify siting, and evaluation of publicly owned parcels available land for affordable housing. Provide insights with jurisdiction leads so that they may improve their State of California's approved Housing Element Plan, land use and development standards including partnering with several local school districts and

	cities. Evaluations and recommendations will be completed by June 2026. Facilitate and promote prioritization of local projects for state funding and encourage local jurisdictions to pursue lower-cost housing typologies such as tiny homes, accessory dwelling units, hotel/motel conversions, prefabricated modular homes and shipping containers to meet affordable housing needs. Over the past two years, the County has used land it owns for affordable housing development in two new Permanent Supportive Housing projects. Additionally, the County of Ventura received a grant from the Southern California Association of Governments to evaluate identified publicly owned parcels of land for affordable housing development.
Oxnard, San Buenaventura/Ventura County CoC	The Continuum of Care (CoC) coordinates with the County of Ventura's Housing Community Development Team to identify siting and available land. The CoC provides insights for jurisdiction leads to review the cities State of California's approved Housing Element Plan, land use and development standards. Assist jurisdictions in identifying system gaps and provide feedback and recommendations on best uses of funding. CoC staff continue to encourage all jurisdictions to enhance participation in the CoC for the purpose of pursuing existing and new financial resources to develop housing, evaluate and suggest recommendations related to housing at the local, state, and federal levels. Continue encouraging local jurisdictions to identify and evaluate underutilized, publicly owned land (state, County, City) for affordable housing development, and engage in collaborative efforts to seek ProHousing Designations from the California Department of Housing and Community Development (HCD).

3.a.3. Development of Shelter, Interim and Permanent Housing Options

Guidance
Each Eligible Applicant in the region must describe how they are engaging housing developers working in the region, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing. Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing
Ventura County	The County will provide input and help influence the structure, utilization, and maintenance of permanent funding. To address homelessness effectively and efficiently, Ventura County will play a vital role in providing feedback and encouragement to focus on increasing permanent housing options for the region. Annually, through its funding cycle, the County supports the

	creation of new affordable housing and permanent supportive housing units and meets regularly with community groups/advocacy groups to discuss housing issues/support efforts to create housing. Ventura County was awarded nearly $28 million state grant to build and operate 88 units of supportive housing just outside Camarillo through HomeKey+. In 2023, $32 million through Project Homekey was secured to acquire, renovate and transform 142 room hotel into 134 permanent supportive housing apartments designed to serve households experiencing homelessness or at risk of homelessness. Additionally, two projects dedicated toward unaccompanied youth 18-24, MESA Farm and Casa Pacifica HomeKey pojects provide transitional housing for vulnerable young adults.
	The County will also research and pursue dedicated revenue streams adopted by other communities and determine feasibility for Ventura County such as Bond Measures. With the addition of a homeless solutions director and housing solutions director, the County will strive to balance its system, with the goal of, for every 1 interim housing unit, creating 4 permanent supportive housing units and resources to serve 10 households through prevention and diversion services. In addition, the County will regularly share and review data from the Homeless Management Information System (HMIS) and Point-in-Time Count (PIT) with community partners, service providers and developers to strategically align and foster communication with regional goals and objectives.
Oxnard, San Buenaventura/Ventura County CoC	With more people cycling into homelessness than there are exiting homelessness, revealing an underinvestment in more permanent solutions such as permanent housing and housing retention strategies, the CoC will further prioritize funding to increase permanent housing, capital and operating subsidies paired with supportive services. CoC staff regularly gain input from developers regarding gaps and needs and obtain a pulse on developments as they reach various phases such as pre-development, construction and/or lease up. The CoC will also research and identify grant funding dedicated to the development of permanent housing (PSH, PH, RRH and HP) and operating subsidies and it will continue to reach out and engage with community partners and stakeholders to review data solicit needs, input and share successes.

3.a.4. Coordination of and Connection to Service Delivery

Guidance
Each Eligible Applicant in the region must describe how they are coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness.

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness.
Ventura County	To address homelessness effectively and efficiently, Ventura County will continue to play a vital role in fostering the development and increase of permanent housing options by researching, pursuing directly, and encouraging local jurisdictions to pursue dedicated revenue streams adopted by other communities, and help determine feasibility for Ventura County. The County will promote the utilization of a 1:4:10 ratio framework to prioritize investments in permanent housing and homelessness prevention. For every 1 unit of interim housing developed, the County aims to develop 4 units of permanent housing and serve 10 households through homelessness prevention.
	MHSA housing program is designed to foster the goal of establishing and strengthening partnerships at the County level, while reflecting local priorities and expanding safe, affordable housing options for individuals and families living with serious mental illness who receive services through the MHSA. Ventura County Behavioral Health Department (VCBH) employs a Housing First, evidence-based model for matching clients and their families with housing opportunities that provide an appropriate level of care.
	VCBH works closely with the County's Continuum of Care (CoC) and the Coordinated Entry System (CES) to ensure that clients have access to all available HUD housing resources such as permanent supportive housing and rapid re-housing. Once it is determined that the client is eligible for housing assistance, the VCBH Case Manager will work with the client and the treatment team to establish specific housing goals.
	Recently, leadership from the County Executive Office, Ventura County Behavioral Health, Health Care Agency, Human Services Agency, and Medi-Cal Managed Care Plan began the strategic planning to implement changes in the Behavioral Health Services Act housing funds. Discussions have been instrumental in planning for interim and permanent housing solutions for those experiencing homelessness with behavioral health disorders. Additionally, the Medi-Cal Managed Care is working closely with our County agencies to ensure eligible members are served and connected to the appropriate resources.

Oxnard, San Buenaventura/Ventura County CoC	The CoC continues to prioritize expanded, flexible funding for countywide homelessness prevention and seeks to leverage Behavioral Health Services Act funding for upcoming projects to expand interim and permanent housing for those experiencing homelessness with behavioral health needs. The CoC meets regularly with the Ventura County Behavioral Health team and Medi-Cal Managed Care Plan staff to ensure our unhoused population are connected to the appropriate resources. The County's Health Care Agency, Behavioral Health, and Human Services Agency staff are all participating in the Homeless Management Information System (HMIS) to ensure referrals are made through the Coordinated Entry System. All new interim housing and permanent supportive housing projects, including those dedicated to behavioral health, are entered into HMIS for data and reporting as well. The CoC will continue to monitor resource availability and adjust ratios accordingly to balance prevention, interim housing, and permanent housing systemwide.

3.a.5. Policies for Addressing Encampments

Guidance

Each Eligible Applicant in the region must identify all encampments within the region, with specific plans to address these encampments. If the scale of encampments in your region makes filling out the table provided difficult, Eligible Applicants may alternatively upload a map showing where encampments are concentrated, and report the information required for each encampment zone or if it is less burdensome, upload a spreadsheet containing the required information for each encampment zone.

For each encampment/encampment zone, the region is required provide:
1. An address or general location.
2. Estimated population
3. A specific plan to address the encampment/encampment zone (e.g., description of how many individuals are projected to be served by what type of housing solutions, how will regional partners collaborate).
4. Key milestone dates to carry out the described plans (e.g., goal date for outreach, goal date for all encampment residents to transition into housing solutions).
5. The encampment/encampment zone's ERF grant status (active ERF project(s), applied for site(s), plans to apply for site(s)).
6. If applicable, the ERF contract number(s).
7. Lead entity for addressing the encampment/encampment zone.

Regions may also choose to upload one or more maps of encampments/encampment zones within the region.

To add additional encampments, click into the last row of the table, then press "tab" on your keyboard.

Each Eligible Applicant must also confirm whether they have a current and formal policy to address

encampments that complies with the California Interagency Council on Homelessness (Cal ICH) Guidance on Addressing Encampments.

- If the policy **fully complies** with the Cal ICH Guidance on Addressing Encampments, the Eligible Applicant must link to or upload the policy.
- If the policy **partially complies** with the Cal ICH Guidance on Addressing Encampments, the Eligible Applicant must describe what elements of the policy comply, and how. They also must link to or upload the policy.
- If any Eligible Applicant **does not have** a current and formal policy to address encampments, they must describe their existing efforts to address encampments, actively commit to following the Cal ICH Guidance on Addressing Encampments and identify a specific timeline by which they will adopt such a policy.

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

==Reference Upload==

Encampment	Address or General Location	Estimated Population	What are the region's specific plans to address this encampment?	What are the Key Milestone Dates to carry out the described plan?	ERF Status (site funded by ERF; Yes/No)	If Yes, ERF Contract #	If No, are there current plans to submit an ERF application to address this site? (Yes/No)	Lead Entity for addressing this encampment

HHAP 6 Encampment Mapping Listing_ FINAL

Optional: Encampments Excel

Guidance
If it is too burdensome to provide the required information in the table, Eligible Applicants may upload a spreadsheet containing the required information for each encampment zone in the region.

For each encampment/encampment zone, the region is required provide:
1. An address or general location.
2. Estimated population
3. A specific plan to address the encampment/encampment zone (e.g., description of how many individuals are projected to be served by what type of housing solutions, how will regional partners collaborate).
4. Key milestone dates to carry out the described plans (e.g., goal date for outreach, goal date for all encampment residents to transition into housing solutions).

5. The encampment/encampment zone's ERF grant status (active ERF project(s), applied for site(s), plans to apply for site(s)).
6. If applicable, the ERF contract number(s).
7. Lead entity for addressing the encampment/encampment zone.

Optional: Map of Encampments - <mark>N/A</mark>

Guidance
Upload one or more maps of encampments/encampment zones within the region.

Eligible Applicants with a current and formal policy to address encampments that <u>fully or partially complies</u> with the Cal ICH Guidance on Addressing Encampments must complete the following:

Eligible Applicant	Applicant confirms the plan complies with the Cal ICH Guidance on Addressing Encampments?	If you selected "Yes, in part," describe what elements of the policy do comply with the Cal ICH Guidance on Addressing Encampments, and specifically how they comply.	Provide a link to the policy or upload a copy
Ventura County	Yes		
Oxnard CoC	Yes		

Eligible Applicants <u>without a current and formal policy</u> to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Eligible Applicant	Describe existing efforts to address encampments	Does the Eligible Applicant actively commit to adopting a policy that complies with the Cal ICH Guidance on Addressing Encampment?	Provide a specific timeline, including dates, for future adoption of formal policies that comply with the Cal ICH Guidance on Addressing Encampments.
		Yes	

3.a.6. Housing Element Compliance

Guidance
Each Large City and county Eligible Applicants in the region must indicate they have an adopted housing element that HCD has found substantially compliant with Housing Element Law, or if not compliant, provide a timeline for relevant milestones to achieve compliance. Milestones include but are not limited to the dates by which Eligible Applicants will: submit revised

drafts that address all outstanding findings for HCD's review, submit required rezones for HCD's review, adopt the housing element, and anticipate final review and approval by HCD.

Example timeline and milestones:
8/15/2025: Jurisdiction provides revised draft addressing issues from last findings letter for HCD review and public posting.
10/15/2025: HCD completes review of draft and determines there are no remaining issues, and the draft will be compliant once rezones are adopted, and housing element is adopted.
12/15/2025: Jurisdiction adopts housing element and required rezones and submits documentation to HCD.
2/15/2026: HCD completes review of adopted element and rezones to confirm they meet what was proposed in draft. If adopted element and rezones meet requirements, jurisdiction is found compliant.

Eligible Applicants within the region must have an adopted housing element that HCD has found substantially compliant to receive their remainder HHAP 6 disbursement.

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Large City or county Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	If not compliant, provide a timeline for all relevant milestones to achieve compliance (refer to Guidance and Example timeline and milestones for required level of detail).
Ventura County	Yes	Ventura County's Housing Element for the 6th Cycle was adopted on October 15, 2021, and is in compliance.

3.a.7. Housing Element Implementation

Guidance
Each Large City and county Eligible Applicants in the region must indicate if they are up to date on housing element program commitments, or if not, they must provide a timeline and plan to implement past due programs. Large City and county Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Large City or county Eligible Applicant	Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein?	If not, provide a specific timeline and plan with dates to implement the past due programs.
Ventura County	Yes	

3.a.8. Prohousing Designation

Guidance
Each Large City and county Eligible Applicants in the region must identify their Prohousing

Designation status.

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Large City or county Eligible Applicant	Current Prohousing Designation Status	For Eligible Applicants that have not yet applied, list the Prohousing Policies (as described in the Prohousing application) that they have adopted or plan to adopt in the future.
Ventura County	Plans to apply for Prohousing Designation.	Favorable Zoning and Land Use (categories 1A through 1L) (Enhancement Factor 8 or 1). Acceleration of Housing Production Timeframes (categories 2A through 2N) Reduction of Construction and Development Costs (categories 3A through 3I). Providing Financial Subsidies (categories 4A through 4M) The County will utilize enhancement factors.

3.a.9. Housing Law Violations

Guidance
Each Large City and county Eligible Applicant in the region must identify whether they have any potential or actual violations under investigation by HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team. If any Eligible Applicant has a potential or actual violation under investigation, they must provide a timeline and plan to resolve the issue. Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Does this Eligible Applicant have any potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team?	If yes, provide a specific timeline and plan with dates to resolve the issue.
Ventura County	No	

3.a.10. Surplus Land

Guidance
Each Large City and county Eligible Applicants in the region must identify whether they have

made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230.

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided.

Eligible Applicant	Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230?	If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory.
Ventura County	Has a central inventory.	

3.a.11. Annual Progress Report

Guidance
Each Large City and county Eligible Applicants in the region must indicate they have submitted a timely and complete annual progress report for, at a minimum, the previous two years. Eligible Applicants can check their annual progress report status here: Annual Progress Reports - Data Dashboard and Downloads	California Department of Housing and Community Development

Eligible Applicants must be identified using the standard name as it appears in the dropdowns provided. |

Eligible Applicant	Has this Eligible Applicant submitted a timely and complete annual progress report for at a minimum, the past two years?
Ventura County	Yes

3.b. System Performance Measures Improvement Plan

Available Funding Sources in the Region

If applicable, list any funding sources mentioned in Section IV.A.3.b.ii. of the HHAP 6 NOFA that are not available in the region within the grant term (FY24/25-FY28/29).

N/A

Key Actions to Improve the Region's CA SPMs

Steps to complete this section
The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in Section IV.A.3.b.i. of the HHAP 6 NOFA. The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated Homelessness Action Plan.

All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System |

Performance Measures Improvement Plan. Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region's CA SPMs through use of local, state, and federal funds.

The System Performance Measures Improvement Plan must include:
- At least one Key Action related to reducing CA SPM: "The number of people experiencing unsheltered homelessness"
- At least one Key Action related to increasing CA SPM "the number of people exiting homelessness into Permanent Housing," and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

Each Key Action must be described in clear, specific terms and must do the following:
1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).
2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
    a. Note: At a minimum, all funding sources listed in <u>Section IV.A.3.b.ii. of the HHAP 6 NOFA</u>, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.
    b. Note: For HHAP 6-funded Key Actions, include the eligible use category or categories as applicable.
8. Describe how the Key Action will address system performance disparities and ensure racial and gender equity in at least one of the following areas: Service Delivery, Housing Placements, Housing Retention, Changes to procurement, or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Key Actions

Guidance

The tables below are formatted as "repeating content". To add a Key Action, click anywhere in any table to reveal the content border, then click the (+) that appears on the right-hand margin of the border. This will not work if the template is open in a web browser; the template **must be** open in the Microsoft Word application. To ensure Key Actions may be easily referenced in later parts of the regional application template, applicants can refer to the # provided. E.g., Key Action **1**, Key Action **2**, etc.

To add additional rows to any given table, click into the last row of the table, then press "tab" on your keyboard.

Key Action 1.

Key Action
Increase the number of successful placements from street outreach by improving access to shelter and housing.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1b or 4 6	1b: To improve the number of successful placements from street outreach, regional partners will enhance and streamline access to shelter and housing through several coordinated strategies. These include expanding the availability of low-barrier interim housing options, increasing dedicated shelter beds for individuals identified through outreach, and integrating real-time bed availability tools accessible to outreach workers. Additionally, outreach teams will be trained in housing navigation and trauma-informed engagement, and will collaborate closely with Coordinated Entry System (CES) access points to fast-track high-priority individuals into permanent housing programs. SPM 4: Outreach teams will be trained in housing navigation and trauma-informed engagement, and will collaborate closely with Coordinated Entry System (CES) access points to fast-track high-priority individuals into permanent housing programs. Expected Impact on CA System Performance Measure: With increased housing-focused outreach and expanded shelter and housing capacity, individuals contacted through outreach are more likely to enter the homelessness services system and achieve stable placements, resulting in a decrease in length of time homeless. SPM 6: By reducing barriers to immediate shelter access and accelerating the transition to housing, this Key Action directly supports improvements in the CA SPM related to street outreach, specifically the rate of exits from outreach to permanent housing or temporary destinations such as shelters. With increased housing-focused outreach and expanded shelter and housing capacity, individuals contacted through outreach are more likely to enter the homelessness services system and achieve stable placements, resulting in higher performance on this system measure.

Lead entity for the Key Action
Oxnard, San Buenaventura/Ventura County CoC
Collaborating entity/ies
Ventura County, Human Services Agency, Gold Coast Veterans Foundation, Backpack

medicine, Ventura County Homeless Liaison Unit, Spirit of Santa Paula, MESA Farm, Casa Pacifica, Interface Children and Family Services, Pacific Clinics.

Milestones for the Key Action	Target dates for milestones
1. Needs Assessment and Gap Analysis - Conduct a regional assessment to identify shelter/housing access barriers and capacity gaps specific to individuals encountered by street outreach.	**Starting February 2026**
2. Expand Low-Barrier Shelter and Housing Resources - Secure additional commitments or funding to increase the number of low-barrier shelter beds such as ERF funding and rapid rehousing slots prioritized for outreach referrals.	1. March 2026 2. May 2026
3. Utilize a Real-Time Bed Availability Tracking System - Deploy or enhance a centralized tool accessible by outreach teams to check and reserve open beds/shelter placements in real time.	3. June 2026 4. July 2026
4. Train Outreach Teams on Referral Protocols - Standardize and deliver training on referral processes, trauma-informed approaches, and housing navigation practices.	5. August 2026 6. September 2026
5. Strengthen Coordination with CES Access Points - Formalize collaboration between outreach providers and CES to prioritize street-identified individuals for housing interventions.	7. October 2026 through February 2027 (ongoing)
6. Launch Coordinated Shelter/Housing Access - Begin implementation of the streamlined placement process with outreach teams in target areas.	8. Starting February 2027 (continuous)
7. Monitor and Evaluate Placement Outcomes - Track performance indicators such as increased placements to shelter/housing from outreach, and adjust strategies as needed.	
8. Scale Up Based on Lessons Learned - Expand successful practices to additional outreach teams and regions, incorporating community feedback.	

Target date for completing the Key Action
6/30/2030

Clear metric for how success of the Key Action will be measured
The Key Action will be measured by the percentage of individuals engaged through street outreach who are successfully placed in interim housing, successful destinations, monitored monthly. **Measure: Number of individuals exiting street outreach to a temporary (e.g., emergency shelter) or permanent housing destination (e.g., rapid rehousing, permanent supportive housing) within the reporting period "divided by," the total number of individuals who exited street outreach during the same reporting period.** **Baseline: Percentage of successful placements from street outreach from the previous year.** **Year 1: expected 2% increase** **Year 2: expected 4% increase**

Year 3: expected 6% increase

Year 4: expected 8% increase

Year 5: expected 10% increase

Funding Sources for Key Action

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Encampment Resolution Funding (ERF), HHAP 2 New Navigation Centers , HHAP 3 Interim Sheltering, HHAP 4 Interim Sheltering, HHAP 5 ESG Street Outreach.	These funding sources, when strategically aligned, can collectively support a comprehensive system to reduce unsheltered homelessness by addressing multiple stages of outreach, shelter access, and long-term housing stabilization. • Encampment Resolution Funding (ERF) directly supports the Encampment Resolution use category by transitioning individuals from unsheltered encampments into safe, supported alternatives. ERF has expanded its shelter capacity. • HHAP-funded street outreach and coordination fall under the Outreach and Coordination category, establishing front-line engagement that is essential for linking individuals to shelter and supportive services. • HHAP-funded New Navigation Centers and Interim Sheltering correspond to the Interim Housing and New Navigation Centers use categories, offering humane and accessible alternatives to street homelessness and increasing the likelihood of placement acceptance. • Emergency Solutions Grant (ESG)-funded street outreach complements the HHAP Outreach and Coordination category by expanding the effectiveness and geographic coverage of outreach teams engaging unsheltered individuals.	*YSA - Motel/Hotel Vouchers*

	Together, these funding sources, leveraged across categories such as Outreach and Coordination, Interim Housing, New Navigation Centers, and Encampment Resolution, create a multi-pronged approach that improves flow through the homelessness response system and supports key outcomes in system performance.	

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	**Navigation Centers will be designed and operated with culturally responsive, trauma-informed, and gender-affirming practices, ensuring services are welcoming and appropriate for Black, Indigenous, and People of Color (BIPOC), LGBTQ+ individuals, women, and other historically marginalized groups. Staff will undergo ongoing training in implicit bias, anti-racism, and cultural humility. Navigation Centers will partner with peer-led and community-based organizations that reflect the populations they serve, and input from people with lived experience, particularly from overrepresented racial and ethnic groups, will inform programming and design.**
Housing Placements	**The Navigation Center strategy is designed to prioritize equitable access to housing placements by:** • **Using disaggregated data (race, ethnicity, gender identity, sexual orientation) to identify disparities in placements from street outreach.** • **Targeting outreach and referrals to communities disproportionately impacted by homelessness—especially Black, Indigenous, and People of Color (BIPOC), women, LGBTQ+ individuals, and youth.** • **Embedding culturally responsive practices within Navigation Centers, including staff training in racial equity, trauma-informed care, and implicit bias.** • **Ensuring all referrals through Coordinated Entry are assessed for disparities in length of time to placement and housing outcomes by race and gender, and adjusting prioritization criteria as needed.**
Housing Retention	**To support long-term housing retention for equity priority groups:**

	• **Navigation Centers will coordinate closely with housing programs that offer culturally specific retention services, including case management by providers reflective of the populations served.** • **Participants will receive individualized exit planning that accounts for cultural, racial, and gender-specific barriers to stability (e.g., landlord discrimination, income inequality, lack of supportive social networks).** • **Outcomes will be tracked by race and gender to identify patterns of early exits or instability, and inform system-level changes to reduce those risks.**

Changes to procurement	**To address inequities through procurement reforms:**
	
	• **HHAP 6-funded Navigation Centers will incorporate equity criteria into funding and contracting processes, such as:**
	
	    o **Prioritizing contracts with BIPOC-led, LGBTQ+-led, or women-led organizations.**
	
	    o **Requiring providers to demonstrate capacity to deliver culturally competent services.**
	
	    o **Including expectations for staff diversity, equity training, and community representation in service design.**
	
	• **Transparent and inclusive procurement practices will be used, with community advisory input, particularly from people with lived experience and those from overrepresented groups.**

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	**To further affirm equity in access and outcomes, the Administrative Entity will:** • **Conduct equity impact assessments as part of program design and evaluation.** • **Engage people with lived experience from overrepresented racial and ethnic groups in program co-design, hiring panels, and oversight bodies.** • **Ensure program rules (e.g., ID requirements, curfews, abstinence policies) are low-barrier and non-punitive, reducing the risk of exclusion based on race, gender identity, or past criminal/legal history.** • **Expand access to services in multiple languages and provide gender-affirming and trauma-informed environments that reduce harm and improve engagement.**

Key Action 2.

Key Action

Reduce the number of people who become homeless for the first time by increasing access and resources toward Prevention and Diversion.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
2	Reduce the number of people who become homeless for the first time by increasing access and resources toward Prevention and Diversion. To improve outcomes in homelessness prevention and diversion, regional partners will enhance and streamline access to supportive services and housing navigation through several coordinated strategies. These include expanding access to flexible financial assistance and problem-solving resources, increasing availability of low-barrier community-based support, and integrating diversion-focused screening tools at Coordinated Entry System (CES) access points. Additionally, frontline staff will be trained in diversion best practices, trauma-informed engagement, and housing problem-solving techniques to help individuals and families identify safe alternatives to shelter. Cross-system collaboration will ensure early identification of at-risk households and rapid connection to stabilization resources before homelessness occurs through a streamlined referral process via Coordinated Entry System. **Expected Impact on CA System Performance Measure:** By problem solving and diversion, this Key Action directly supports improvements in the CA SPM 2 related to reductions in first time homelessness, specifically the rate of inflow to remain stably housed. The increased prevention and diversion housing-focused approach, individuals are more likely to achieve stable placements, resulting in higher performance on this system measure.

Lead entity for the Key Action
Ventura County

Collaborating entity/ies
Ventura County, Human Services Agency, United Way of Ventura County, Continuum of Care, Interface Children and Family Services 2-1-1

Milestones for the Key Action	Target dates for milestones
1. Train Outreach Teams on prevention and Diversion Protocols - Standardize and deliver training on the CES diversion process, trauma-informed approaches, and housing navigation practices.	**Starting February 2026** 1. March 2026

2. Strengthen Coordination with CES Access Points - Formalize collaboration between outreach providers and CES to prioritize at risk households and individuals for housing interventions. 3. Launch Coordinated Prevention and Diversion Campaign: ensuring community members are aware of the resource. 4. Monitor and Evaluate Placement Outcomes - Track performance indicators such as decrease in first time homeless, and adjust strategies as needed. 5. Scale Up Based on Lessons Learned - Expand successful practices to, incorporating community feedback.	2. May 2026 3. June 2026 4. July 2026 5. August 2026 6. September 2026 7. October 2026 through February 2027 (ongoing) 8. Starting February 2027 (continuous)

Target date for completing the Key Action

6/30/2030

Clear metric for how success of the Key Action will be measured

The Key Action will be measured by the percentage of individuals engaged through diversion strategies who successfully remain in permanent housing destinations, monitored monthly.

Measure: Number of individuals at risk and remain in permanent housing destination within the reporting period "divided by," the total number of individuals who entered the homeless response system as first time homeless during the same reporting period.

Baseline: Percentage of first time homeless utilizing diversion/prevention strategies from the previous year.

Year 1: expected 2% decrease

Year 2: expected 4% decrease

Year 3: expected 6% decrease

Year 4: expected 8% decrease

Year 5: expected 10% decrease

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance. For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key	For HHAP 6-funded Key Actions only: Eligible use

	Action	category to fund this Key Action.
HHAP-5 Prevention and Diversion, ESG Prevention	These funding sources, when strategically aligned, can collectively support a comprehensive system to reduce first time homeless by addressing multiple stages of outreach, diversion, and long-term housing stabilization. • HHAP 5-funded prevention and diversion and landlord engagement correspond to prevention and Diversion categories, offering trauma informed strategies to reduce first time homelessness and increasing the likelihood of individuals remaining housed. • HHAP 6: Expanding prevention and diversion through HHAP 6 funding will continue to offer trauma informed strategies to reduce first time homelessness and increasing the likelihood of individuals remaining housed. • Emergency Solutions Grant (ESG)-funded prevention complements the HHAP prevention and diversion category by expanding the effectiveness and geographic coverage. Together, these funding sources, leveraged across categories, create a multi-pronged approach that improves flow through the homelessness response system and supports key outcomes in system performance.	*Prevention and Diversion*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	**Prevention and Diversion will be designed and operated with culturally responsive, trauma-informed, and gender-affirming practices, ensuring services are welcoming and appropriate for Black, Indigenous, and People of Color (BIPOC), LGBTQ+ individuals, women, and other historically marginalized groups. Staff will undergo ongoing training in implicit bias, anti-racism, and cultural humility.**
Housing Placements	**The Prevention and Diversion strategy is designed to prioritize**

	equitable access to housing placements by: • **Targeting outreach and referrals to communities disproportionately impacted by homelessness—especially Black, Indigenous, and People of Color (BIPOC), women, LGBTQ+ individuals, and youth.** • **Embedding culturally responsive practices within Diversion strategies, including staff training in racial equity, trauma-informed care, and implicit bias.** • **Ensuring all referrals through Coordinated Entry are assessed for disparities in length of time to placement and housing outcomes by race and gender, and adjusting prioritization criteria as needed.**
Housing Retention	**To support long-term housing retention for equity priority groups:** • **Prevention and Diversion strategies will coordinate closely with housing programs that offer culturally specific retention services, including case management by providers reflective of the populations served.** • **Participants will receive individualized diversion planning that accounts for cultural, racial, and gender-specific barriers to stability (e.g., landlord discrimination, income inequality, lack of supportive social networks).** • **Outcomes will be tracked by race and gender to identify patterns of early exits or instability, and inform system-level changes to reduce those risks.**

Changes to procurement	**To address inequities through procurement reforms:**
	
	• **HHAP 6-funded Prevention and diversion will incorporate equity criteria into funding and contracting processes, such as:**
	
	    o **Prioritizing contracts with BIPOC-led, LGBTQ+-led, or women-led organizations.**
	
	    o **Requiring providers to demonstrate capacity to deliver culturally competent services.**
	
	    o **Including expectations for staff diversity, equity training, and community representation in service design.**
	
	• **Transparent and inclusive procurement practices will be used, with community advisory input, particularly from people with lived experience and those from overrepresented groups.**

Other means of affirming racial and ethnic groups that are overrepresented among	**To further affirm equity in access and outcomes, the Administrative Entity will:**

residents experiencing homelessness have equitable access to housing and services.	• **Conduct equity impact assessments as part of program design and evaluation.** • **Engage people with lived experience from overrepresented racial and ethnic groups in program co-design, hiring panels, and oversight bodies.** • **Ensure program rules (e.g., ID requirements, curfews, abstinence policies) are low-barrier and non-punitive, reducing the risk of exclusion based on race, gender identity, or past criminal/legal history.** • **Expand access to services in multiple languages and provide gender-affirming and trauma-informed environments that reduce harm and improve engagement.**

Key Action 3.

Key Action
Quickly move people from streets or shelters into stable housing.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1b 4 5 6	1b: To improve the speed at which people experiencing homelessness transition into stable housing, regional partners will implement process improvements and capacity-building strategies aimed at reducing delays from initial engagement or shelter entry to stable housing placement. This includes strengthening coordination between street outreach, interim housing, and housing providers; increasing access to rapid rehousing and permanent supportive housing slots; and reducing administrative barriers such as documentation requirements and slow lease-up timelines. Additionally, system partners will enhance housing navigation services and expand landlord engagement efforts to accelerate unit identification and match individuals to available housing opportunities more quickly. **Expected Impact on System Performance Measures (SPMs):** This Key Action will directly improve the following CA SPMs: • SPM 4: Length of Time Persons Remain Homeless: By streamlining the housing placement process and increasing housing throughput from both the streets and shelters, individuals and families will spend less time in homelessness before obtaining permanent housing. • SPM 5: Returns to Homelessness: Faster access to stable housing, coupled with supportive services during and after placement, reduces the risk of housing instability and lowers the

likelihood of individuals returning to homelessness within 6–12 months.

- SPM 6: Successful Placement from Street Outreach: As outreach and shelter efforts are more directly linked to permanent housing solutions, a higher proportion of individuals served by outreach or shelter will successfully transition into housing.

These improvements reflect a system-wide focus on housing first principles, minimizing the time spent being homeless and maximizing the speed and stability of housing placements across the region.

Lead entity for the Key Action

Oxnard, San Buenaventura/Ventura County CoC

Collaborating entity/ies

County of Ventura, United Way of Ventura County, Human Services Agency, Turing Point Foundation, Salvation Army.

Milestones for the Key Action	Target dates for milestones
1. Analyze Housing Placement Process - Conduct a system-wide process mapping of the current housing placement timeline (from outreach/shelter to housing) to identify bottlenecks and barriers.	**Starting February 2026** 1. March 2026
2. Streamline Documentation and Referral Protocols - Revise and implement standardized procedures to reduce delays caused by paperwork, identification requirements, and eligibility verification.	2. May 2026
3. Expand Housing Navigation and Case Management Capacity - Hire or reassign staff to improve support for housing navigation, including staff embedded in shelters and outreach teams.	3. June 2026 4. July 2026 5. August 2026
4. Launch Centralized Housing Match and Unit Tracking Tool - Implement or expand a shared, real-time system to identify available units and track matches across providers.	6. September 2026 7. September 2026
5. Increase Rapid Rehousing (RRH) and Permanent Supportive Housing (PSH) Enrollment - Allocate HHAP and other leveraged funding to increase the number of households entering rapid rehousing and permanent supportive housing.	8. October 2026 through February 2027 (ongoing)
6. Formalize Landlord Engagement Strategies - Establish or expand partnerships with landlords, including incentive programs, landlord liaisons, and mitigation funds to improve unit acquisition.	9. Starting February 2027 (continuous)
7. Utilize Accelerated Housing Placement Workflow - Test streamlined placement workflows in a high-need area (e.g., specific shelters or outreach zones), monitor performance, and refine processes.	
8. Evaluate Impact on Time to Housing - Review housing placement data by	

population group, provider, and referral source to assess improvements in speed and equity of housing outcomes.

9. Scale Improvements Region-Wide - Apply successful strategies across all partner agencies and regions, with training, technical assistance, and continuous quality improvement.

Target date for completing the Key Action
6/30/2030

Clear metric for how success of the Key Action will be measured

The Key Action will be measured by the Average Length of Time from Program Entry (Outreach or Shelter) to Stable Housing Placement.

Measure: Total number of days from entry into street outreach or emergency shelter to move-in date for permanent housing (e.g., rapid rehousing or permanent supportive housing) "divided by," the number of individuals who exited to permanent housing during the reporting period.

Baseline (previous year): Average of 206 days from shelter/outreach entry to housing placement.

Goal: Reduce to an average of 195 days within 12 months by accelerated placement workflows.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance. For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP Rounds 5 and 6 Rental Assistance,	Rapid Rehousing (RRH) provides short-term to medium term rental assistance and supportive services to help individuals and families exit homelessness quickly. This falls under the Rapid Rehousing eligible use category. RRH interventions reduce the time people remain unsheltered or in emergency shelters, thereby directly lowering the unsheltered population. RRH can cover costs such as security deposits, first month's rent, and, in some cases, utility payments—key barriers that often prevent individuals experiencing homelessness from accessing housing independently.	*Rapid Rehousing/Rental Subsidies*

By moving people rapidly into permanent housing, RRH also increases the system throughput by creating openings in shelters and interim housing programs, allowing more unsheltered individuals to access safe shelter sooner. RRH placements are made through the CES, which prioritizes the most vulnerable populations, ensuring limited resources are allocated for the greatest impact on reducing unsheltered homelessness and improving system performance.	

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	**RRH service delivery will be tailored to meet the diverse needs of those who are overrepresented in the homelessness system, including Black, Indigenous, and other People of Color (BIPOC), women, LGBTQ+ individuals, and survivors of violence.** • **Case managers and housing navigators will receive training in cultural competency, trauma-informed care, gender sensitivity, and implicit bias.** • **Providers will embed peer support and lived experience voices in case management models.** • **Services will be delivered in clients' preferred languages and adapted for accessibility (e.g., for those with disabilities or immigration-related barriers).** • **Providers will partner with culturally specific and community-rooted organizations to expand outreach and engagement.**
Housing Placements	**Rapid Rehousing will support equitable housing placements by:** • **Using data disaggregated by race, ethnicity, gender identity, and sexual orientation to identify disparities in access to RRH placements and time to housing.** • **Prioritizing individuals and families through the Coordinated Entry System (CES) using vulnerability criteria that reflect structural inequities impacting BIPOC, LGBTQ+, and female-headed households.** • **Requiring RRH providers to use culturally responsive**

	practices, including engagement approaches informed by the lived experiences of those overrepresented in unsheltered homelessness. **Ensuring outreach and shelter providers understand RRH eligibility and referral processes to avoid unintentional exclusion of priority populations.**
Housing Retention	**To ensure equitable housing retention:** • **RRH case management will be tailored to individual needs, including support navigating systemic barriers that disproportionately affect BIPOC and LGBTQ+ individuals (e.g., income gaps, discrimination in rental markets).** • **Providers will offer voluntary supportive services, such as financial coaching, employment support, and mediation, which are especially important for populations, which are historically excluded from housing stability.** • **Monitoring will include retention rates disaggregated by race and gender to assess whether certain groups are exiting RRH prematurely, with corrective actions taken as needed.**
Changes to procurement	**To make RRH funding more equitable, procurement processes will prioritize or incentivize contracts with BIPOC-led, LGBTQ+-led, and culturally specific service providers who are embedded in underserved communities. The procurement process will be modified to reduce administrative burdens that often exclude small, grassroots organizations (e.g., flexible reporting requirements, technical assistance for applicants).** **Scoring criteria for RRH contracts will explicitly include metrics for equity practices, workforce diversity, community representation, and cultural competence.**
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	**Additional efforts will include:** • **Public dashboards and equity scorecards to track and report outcomes by race, ethnicity, and gender.** • **Establishment of equity advisory groups, inclusive of people with lived experience. to guide program design, monitor progress, and hold the system accountable.** • **Policy reviews and changes (e.g., documentation requirements, criminal history screening) to remove structural barriers to housing for overrepresented groups.** • **Coordinated Entry marketing and outreach will be expanded through trusted community partners, ensuring individuals from underserved racial and ethnic groups are aware of and connected to RRH resources.** • **Promote Affirmatively Furthering Fair Housing (AFFH)practices by promoting guidance on Application of**

	the Fair Housing Act to the Screening of Applicants for Rental Housing.

Key Action 4:

Key Action
Increase the number of people entering into Permanent Housing.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1a 3 4 5	1a: This Key Action helps regional partners transition more individuals, especially high-need and historically underserved populations, into permanent, stable housing faster and with greater long-term success, thereby driving system-level improvements across multiple SPMs.it contributes to SPM 1a (Number of People Experiencing Homelessness) by reducing the inflow of chronic and unsheltered homelessness. SPM 3: By investing in the acquisition, development, renovation, or ongoing maintenance of permanent housing units, this Key Action increases the overall supply of affordable, supportive, and service-enriched housing available to individuals' experiencing homelessness. This expanded capacity will result in a measurable increase in the number and rate of exits from homelessness to permanent housing destinations (SPM 3). SPM 4: By investing in the acquisition, development, renovation, or ongoing maintenance of permanent housing units, this Key Action increases the overall supply of affordable, supportive, and service-enriched housing available to individuals' experiencing homelessness. This expanded capacity will improve placement timeliness (SPM 4: Length of Time Homeless) by reducing system bottlenecks caused by limited housing inventory. SPM 5: Prioritizing placements for unsheltered individuals and youth ensures the funding addresses populations most vulnerable to long-term homelessness. This strategy supports improvements in SPM 5 (Number of People Returning to Homelessness) by offering stable housing with retention support.

Lead entity for the Key Action
Oxnard, San Buenaventura/Ventura County CoC

Collaborating entity/ies
Ventura County, Cabrillo Economic Development Corporation, People Self Help Housing,

Ventura Housing Authority, Many Mansions, Human Services Agency, Turning Point Foundation, Mercy House, Casa Pacifica

Milestones for the Key Action	Target dates for milestones
1. Site Identification & Feasibility Review - Identify potential sites and conduct zoning and environmental feasibility studies.	**Starting February 2026**
2. Allocation of HHAP and Leveraged Funds - Finalize funding commitments (HHAP, Homekey, youth set-aside, etc.).	1. March 2026
3. Community Engagement and Permitting - Conduct stakeholder outreach, neighborhood meetings, and secure local approvals and permits.	2. March 2026
4. Site Acquisition or Groundbreaking - Complete acquisition and/or begin construction or rehabilitation activities.	3. June 2026
5. Development/Construction Phase - Begin and continue renovation or construction. Include youth-dedicated units as applicable.	4. August 2026
6. Lease-Up Preparation & CES Coordination - Coordinate with CES and youth access points to identify tenants and prepare supportive services.	5. December 2026 – September 2027
7. Initial Lease-Up and Occupancy Begins - Begin tenant move-ins, prioritizing unsheltered individuals and youth.	6. October 2027
8. Ongoing Operations & Supportive Services Launch - Provide case management and wraparound services to support housing stability.	7. November 2027
9. Performance Monitoring & Evaluation - Begin tracking metrics related to placements, retention, and equity outcomes.	8. December 2027 (ongoing)
	9. January 2028 – June 2030

Target date for completing the Key Action
6/30/2030

Clear metric for how success of the Key Action will be measured
Number and percentage of individuals (including youth) placed into permanent housing through HHAP-funded units. **Measure: Total number of individuals who enter HHAP- or Homekey-funded permanent housing units, "divided by," the total number of available HHAP- or Homekey-funded units brought online during the grant period.** **Results will be tracked by race, ethnicity, age (e.g., youth 18–24), gender, and prior living situation (e.g., unsheltered).** **Target: 804 new permanent affordable housing units brought online by December 2027, of those 297 are designated as permanent supportive housing to be filled through the Coordinated Entry System.**

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term

(FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6: Delivery of Permanent Housing, Landlord Incentives, Operating Subsidies- Permanent Housing, Homekey Program, No Place Like Home Program, Continuum of Care Program, Multifamily Housing Program, Prop 1 Behavioral Health Services Act.	Allocating funding from HHAP Rounds 6, Homekey, No Place Like Home (NPLH), Continuum of Care (CoC), the Multifamily Housing Program (MHP), and Proposition 1 directly supports increasing placements into permanent housing by addressing every stage of the housing process: • HHAP 6 funds will contribute meeting the metric of increasing the housing supply in Ventura county. • No Place Like Home (NPLH) contributes to the Permanent Housing category by expanding the supply of housing through property acquisition, new development, and rehabilitation. • MHP contribute to the Permanent Housing category by expanding the supply of housing through property acquisition, new development, and rehabilitation. • Proposition 1 (BHSA) complement HHAP 6's Rental Assistance and Services Coordination categories by offering ongoing rental subsidies and behavioral health supports critical to long-term housing retention. • PSH will be prioritized for individuals experiencing chronic homelessness and accessed through the CES to ensure placements serve those with the highest needs. *Together, these funding sources expand the availability of permanent housing units, reduce placement barriers, and provide the wraparound services required to support long-term housing stability, especially for*	*Capital for Permanent Housing*

	individuals and families coming from *unsheltered homelessness.*	

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	**Services funded through HHAP and complementary programs (e.g., CoC, NPLH) will be:** • **Culturally responsive, trauma-informed, and gender-affirming, with staff trained in implicit bias, anti-racism, and inclusive engagement.** • **Delivered through community-based and BIPOC-led organizations whenever possible, ensuring that services reflect the backgrounds and lived experiences of the people they serve.** • **Accessible to individuals with limited English proficiency, disabilities, or immigration-related barriers, addressing structural exclusions often experienced by marginalized groups.** • **Integrated across behavioral health and housing supports, especially for residents in Permanent Supportive Housing, ensuring continuity of care and individualized plans that account for intersectional barriers.**
Housing Placements	**The key action will improve racial and gender equity in housing placements by:** • **Using disaggregated CES data to ensure equitable prioritization and flow into PSH and other permanent housing from the unsheltered population.** • **Establishing performance targets for housing placements by race, ethnicity, and gender to track and reduce disparities.** • **Providing flexible financial assistance (e.g., for documentation, application fees, and deposits) to remove administrative and economic barriers that disproportionately affect BIPOC and female-headed households.** • **Coordinating with landlords and developers to promote equitable access to housing across high-opportunity neighborhoods, counteracting segregation and discrimination.**

Housing Retention	**Permanent housing developments and PSH units supported through these funds will include:** • **Culturally relevant retention supports such as conflict resolution, peer mentorship, and trauma-informed case management.** • **Behavioral health services funded through Prop 1 and NPLH that are critical to supporting residents with mental health or substance use needs, especially among chronically homeless populations.** • **Tenant protections and advocacy services to reduce eviction risks, particularly among renters from marginalized backgrounds.** • **Use of equity-based monitoring tools to track retention outcomes and intervene early when disparities in stability arise.**
Changes to procurement	**Procurement and funding decisions will advance equity by:** • **Removing barriers to entry for smaller, BIPOC- and women-led organizations, including simplified RFP requirements and technical assistance.** • **Incorporating equity criteria into scoring, such as organizational diversity, lived experience in leadership, and service to overrepresented groups.** • **Requiring that development and service partners demonstrate commitment to racial and gender equity through hiring practices, staff training, and data reporting.** • **Prioritizing development proposals that integrate equity goals in tenant selection, community engagement, and site location.**
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	**This Key Action will incorporate additional strategies to center equity, including:** • **Establishing or expanding advisory boards of people with lived experience, particularly from BIPOC and LGBTQ+ communities, to inform planning and accountability.** • **Conducting racial equity impact analyses (REIAs) on major policy, funding, and program design decisions.** • **Ensuring that CES marketing and access points are in areas accessible to communities most affected by homelessness and institutional racism.** • **Partnering with local governments to align housing development and anti-displacement efforts, preventing harm to communities of color already burdened by gentrification.**

Key Action 5:

Key Action
Enhance a countywide supportive services program that strategically targets individuals and households that were unhoused, including those exiting institutional settings such as jails, hospitals, and prisons.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
2 4 5	By aligning with evidence-based supportive services best practices, such as problem-solving conversations, targeted case management, the program will: SPM 2: Reduce the inflow into the homelessness response system, directly improving SPM 2 (Number of Persons Experiencing First-time Homelessness) by decreasing the number of people who become newly homeless by providing housing retention case management to formerly homeless. The intervention will also work closely with discharge planners, reentry coordinators, and health systems to proactively identify and engage individuals at high risk of homelessness before they enter the crisis response system. SPM 4: Decrease SPM 4 (Length of Time Homeless) systemwide by diverting people from shelter and housing pathways, preserving those resources for individuals already experiencing homelessness. In doing so, it will also improve racial and geographic equity by targeting communities and populations disproportionately affected by homelessness and institutionalization. SPM 5: Improve SPM 5 (Returns to Homelessness) by stabilizing housing for individuals with a history of homelessness at the point of system exit or discharge from institutions, reducing their likelihood of cycling back into homelessness.

Lead entity for the Key Action
Ventura County

Collaborating entity/ies
Ventura County Continuum of Care, Ventura County Sheriff's Department, Ventura County Probation, United Way of Ventura County Landlord Engagement Program, Ventura County Courts, Ventura County Human Services Agency-Homeless Services Program, National Health Foundation.

Milestones for the Key Action	Target dates for milestones
1. Program Refinement and Alignment with Best Practices - Review and update prevention and diversion protocols to reflect current best practices and equity standards. 2. Partner Engagement & Institutional Coordination - Formalize MOUs and workflows with jails, prisons, hospitals, mental health facilities, and reentry programs to identify and refer at-risk individuals. 3. Staffing and Training - Hire and train staff in trauma-informed care, problem-solving techniques, housing problem resolution, and racial/gender equity. 4. Launch of Prevention & Diversion Services - Begin direct service delivery across targeted sites and populations, with prioritized focus on discharges from institutions. 5. Implementation of Flexible Assistance Fund - Set up and begin administering short-term financial assistance to prevent evictions or support diversion solutions (e.g., transportation, deposits, mediation). 6. Integration with CES - Ensure all referrals and data tracking are connected to CES to monitor outcomes and prevent duplication. 7. Performance Review - Evaluate early data on diversion success rates, equity in access, and service utilization by referral source (e.g., jails, hospitals). Adjust strategies as needed. 8. Expand Outreach and Public Awareness - Launch targeted communications campaign to raise awareness among landlords, community providers, and institutional partners. December 2026 9. Annual Impact Report and Adjustments - Summarize results, share findings with stakeholders, and revise programming based on evaluation.	**Starting February 2026** 1. April 2026 2. May 2026 3. June 2026 4. July 2026 5. August 2026 6. September 2026 7. November 2026 8. December 2026 9. March 2027 (ongoing)

Target date for completing the Key Action
6/30/2030

Clear metric for how success of the Key Action will be measured
Percentage of individuals and/or households who remain stably housed and do not enter the homeless response system within 6 months of receiving supportive services assistance. **Measure: Number of participants who remain stably housed for 6 months, "divided by," the total number of participants who received supportive services assistance.** **Target: At least 95% of individuals or households receiving supportive services assistance remain stably housed and do not enter the homeless response system within 6 months of service.**

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term

(FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3 and 6 Services Coordination, Prop 1 Behavioral Health Services Act.	Allocating funding from HHAP 3 and 6 Homekey, No Place Like Home, CoC, MHP, and Prop 1 directly supports increasing placements into permanent housing by addressing every stage of the housing process: • Prop 1 provides rental assistance and behavioral health services to support long-term housing stability for priority populations, including individuals at risk of justice system involvement, those who are chronically homeless, individuals reentering from prison, and those at risk of conservatorship or institutionalization. Youth at risk of homelessness are also prioritized under Prop 1 eligibility. • HHAP 6: This funding source increase the availability of housing retention resources, reduce placement barriers, and provide the wraparound support needed to keep people housed, especially individuals and youth at-risk of homelessness. • HHAP 3: Services coordination directly supports increasing placements into permanent housing by addressing every stage of the housing process, along with housing retention.	*Permanent Housing Services and Services Coordination*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	**Services funded through HHAP and complementary programs (e.g., Prop 1, BHSA) will:** • **Direct resources toward culturally responsive, trauma-informed services tailored to historically underserved populations (e.g., Black, Indigenous, Latinx, LGBTQ+, women, and youth).** • **Provide multilingual services and accessibility accommodations to remove participation barriers.** • **Engage populations at highest risk (e.g., those exiting foster care, jails, prisons, and hospitals) through targeted outreach.** • **Align services with lived experience input and equity-centered community feedback.**
Housing Placements	**Efforts are made to ensure equitable access to housing by using data-driven prioritization and intentionally targeting populations most impacted by homelessness.** • **Uses the CES to prioritize individuals with the greatest vulnerabilities, with tools regularly reviewed to identify and mitigate racial and gender bias.** • **Dedicates housing resources (e.g., youth set-aside, PSH) to groups overrepresented in unsheltered homelessness.** • **Funds projects that prioritize chronically homeless individuals, justice-involved persons, and transition-age youth—populations that disproportionately include BIPOC and LGBTQ+ individuals.**
Housing Retention	**The key action supports long-term housing success by addressing the specific challenges faced by underserved groups.** • **Supports wraparound services such as case management, behavioral health care, and landlord engagement to help high-barrier populations maintain housing.** • **Tracks and analyzes housing retention data disaggregated by race, ethnicity, gender, and age to identify disparities.** • **Implements culturally responsive interventions proven to increase long-term housing stability for marginalized groups.**
Changes to procurement	**Procurement practices are restructured to promote inclusivity,**

	transparency, and funding access for BIPOC-led and community-rooted organizations.
	• **Prioritizes funding for BIPOC-led, culturally rooted, and community-based organizations through inclusive RFP processes.**
	• **Simplifies contracting processes to reduce barriers for smaller and grassroots service providers.**
	• **Embeds racial and gender equity criteria in procurement scoring, including staff diversity, equity-focused program design, and community representation.**
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	**Additional measures are implemented to monitor, evaluate, and elevate racial and gender equity across the system.**
	• **Utilizes equity dashboards and racial disparity analyses to guide continuous system improvement.**
	• **Engages advisory groups with lived experience, particularly from overrepresented groups, to shape policies, services, and funding allocations.**
	• **Offers training to system partners on anti-racism, implicit bias, gender equity, and historical housing discrimination to build capacity for equitable service delivery.**

Key Action 6:

Key Action
Increase the number of successful placements from street outreach by improving access to shelter and housing.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1b. 4 or 6	SPM 1B: This initiative will expand non-housing solutions specifically designed to support youth experiencing unsheltered homelessness, including those residing in or transitioning from encampment settings. Interventions may include targeted street outreach, youth-centered case management, access to basic needs such as hygiene facilities, transportation assistance, mobile services, and peer-led engagement. These approaches are trauma-informed and developmentally appropriate, ensuring young people have consistent support and connection to coordinated entry systems, education, employment pathways, and long-term housing opportunities. By addressing the unique needs of unhoused youth, this strategy helps prevent chronic homelessness and strengthens

the pipeline toward permanent, stable housing.

SPM 4: This key action prevents prolonged exposure to homelessness and reduces the likelihood of young people remaining unsheltered. Coordinating with the YSA motel voucher program and shelter providers ensures that youth have timely pathways to transitional or permanent housing.

SPM 6: This key action strengthens street outreach and facilitates placements into shelter, transitional housing, or permanent housing by engaging youth and connecting them with immediate shelter resources. It will also align with the YSA motel voucher program and coordinate with shelter providers to ensure timely referrals and access.

Lead entity for the Key Action

Oxnard, San Buenaventura/Ventura County CoC

Collaborating entity/ies

Ventura County, Human Services Agency, Gold Coast Veterans Foundation, Backpack medicine, Ventura County Homeless Liaison Unit, Spirit of Santa Paula, Interface Children and Family Services, City of Oxnard.

Milestones for the Key Action	Target dates for milestones
1. Expand countywide outreach efforts - Secure additional commitments or funding to increase outreach resources countywide.	**Starting February 2026**
2. Train Outreach Teams on Referral Protocols - Standardize and deliver training on referral processes, trauma-informed approaches, and housing navigation practices.	1. March 2026
3. Strengthen Coordination with CES Access Points - Formalize collaboration between outreach providers and CES to prioritize street-identified individuals for housing interventions.	2. May 2026 3. June 2026
4. Launch Coordinated Shelter/Housing Access - Begin implementation of the streamlined placement process with outreach teams in target areas.	4. July 2026
5. Monitor and Evaluate Placement Outcomes - Track performance indicators such as increased placements to shelter/housing from outreach, and adjust strategies as needed.	5. August 2026 6. October 2026 through February 2027 (ongoing)
6. Scale Up Based on Lessons Learned - Expand successful practices to additional outreach teams and regions, incorporating community feedback.	

Target date for completing the Key Action

6/30/2030

Clear metric for how success of the Key Action will be measured

The Key Action will be measured by the percentage of individuals engaged through street outreach who are successfully placed in positive housing destinations, monitored monthly.

Measure: Number of individuals exiting street outreach to a temporary (e.g., emergency shelter) or permanent housing destination (e.g., rapid rehousing, permanent supportive housing) within the reporting period "divided by," the total number of individuals who exited street outreach during the same reporting period.

Baseline: Percentage of successful placements from street outreach from the previous year.

Year 1: expected 2% increase

Year 2: expected 4% increase

Year 3: expected 6% increase

Year 4: expected 8% increase

Year 5: expected 10% increase

Funding Sources for Key Action

Guidance

Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance.

For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Encampment Resolution Funding (ERF), HHAP 6 Services Coordination, ESG Street Outreach.	Allocating funding from HHAP directly supports increasing street outreach and engagement and placement into successful housing destinations: • HHAP 6 services coordination, engagement with unaccompanied youth ages 18–24. Together, these funding sources increase the availability of outreach resources, and provide the wraparound support needed to engage and support people in becoming successfully housed, especially individuals and youth at-risk of homelessness. • ESG: Street outreach funding increase the availability of outreach resources,	*YSA - Services and Services Coordination for People Experiencing Unsheltered Homelessness*

	and provides the wraparound support needed to engage and support people in becoming successfully housed, especially individuals and youth at-risk of homelessness. • **ERF: provides funding to help resolve homelessness among people living in encampments**	

Identify which of the following equity improvement areas will be addressed by the Key Action.

<table>
<tr><td>Guidance</td></tr>
<tr><td>At a minimum, each Key Action must address at least one equity improvement area.</td></tr>
</table>

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	**Services funded through HHAP and complementary programs (e.g., ERF, HHAP and ESG) will:** • **Direct resources toward culturally responsive, trauma-informed services tailored to historically underserved populations (e.g., Black, Indigenous, Latinx, LGBTQ+, women, and youth).** • **Provide multilingual services and accessibility accommodations to remove participation barriers.** • **Engage populations at highest risk (e.g., those exiting foster care, transitional age youth, juvenile detention centers, jails, prisons, and hospitals) through targeted outreach.** • **Align services with lived experience input and equity-centered community feedback.**
Housing Placements	**Efforts are made to ensure equitable access to housing by using data-driven prioritization and intentionally targeting populations most impacted by homelessness.** • **Uses the CES to prioritize individuals with the greatest vulnerabilities, with tools regularly reviewed to identify and mitigate racial and gender bias.** • **Dedicates housing resources (e.g., youth set-aside, PSH) to groups overrepresented in unsheltered homelessness.** • **Funds projects that prioritize transitional age youth, justice involved persons, populations that disproportionately include BIPOC and LGBTQ+ individuals.**

Housing Retention	The key action supports long-term housing success by addressing the specific challenges faced by underserved groups.
	• Supports wraparound services such as case management, behavioral health care, and landlord engagement to help high-barrier populations maintain housing.
	• Tracks and analyzes housing retention data disaggregated by race, ethnicity, gender, and age to identify disparities.
	• Implements culturally responsive interventions proven to increase long-term housing stability for marginalized groups.
Changes to procurement	Procurement practices are restructured to promote inclusivity, transparency, and funding access for BIPOC-led and community-rooted organizations.
	• Prioritizes funding for BIPOC-led, culturally rooted, and community-based organizations through inclusive RFP processes.
	• Simplifies contracting processes to reduce barriers for smaller and grassroots service providers.
	• Embeds racial and gender equity criteria in procurement scoring, including staff diversity, equity-focused program design, and community representation.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Additional measures are implemented to monitor, evaluate, and elevate racial and gender equity across the system.
	• Utilizes equity dashboards and racial disparity analyses to guide continuous system improvement.
	• Engages advisory groups with lived experience, particularly from overrepresented groups, to shape policies, services, and funding allocations.
	• Offers training to system partners on anti-racism, implicit bias, gender equity, and historical housing discrimination to build capacity for equitable service delivery.

Key Action 7.

Key Action
Implement and Sustain Flexible Operating Subsidy Programs for Youth Set A Side Interim Housing

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
4 or 6	SPM 4: Outreach teams will be trained in housing navigation and

trauma-informed engagement, and will collaborate closely with Coordinated Entry System (CES) access points to fast-track high-priority individuals into interim shelter and permanent housing programs. Expected Impact on CA System Performance Measure: With increased housing-focused outreach and expanded shelter and housing capacity, individuals contacted through outreach are more likely to enter the homelessness services system and achieve stable placements, resulting in a decrease in length of time homeless.

SPM 6: By reducing barriers to immediate shelter access and accelerating the transition to housing, this Key Action directly supports improvements in the CA SPM related to street outreach, specifically the rate of exits from outreach to permanent housing or temporary destinations such as shelters. With increased housing-focused outreach and expanded shelter and housing capacity, individuals contacted through outreach are more likely to enter the homelessness services system and achieve stable placements, resulting in higher performance on this system measure.

Lead entity for the Key Action

Oxnard, San Buenaventura/Ventura County CoC

Collaborating entity/ies

County of Ventura, Ventura County CoC, CoC Providers

Milestones for the Key Action	Target dates for milestones
1. Needs and gaps assessment-identify properties/projects at risk due to insufficient operating funds. 2. Track tenant retention rates and unit stability and evaluate the impact of subsidies on reducing evictions and operating shortfalls. 3. Scale Improvements Region-Wide - Apply successful strategies across all partner agencies and regions, with training, technical assistance, and continuous quality improvement.	**Starting February 2026** 1. March 2026 2 Starting February 2026 2. Starting February 2027 (continuous)

Target date for completing the Key Action

6/30/2030

Clear metric for how success of the Key Action will be measured

The Key Action will be measured by the monitoring returns to homelessness on a monthly basis.

Measure: Total number of persons who enter permanent housing (e.g., rapid rehousing or permanent supportive housing) "divided by," the number of individuals who exited to permanent housing during the reporting period.

Baseline (previous year): 8.24% returns to homelessness

Goal: Reduce by 1% within 12 months.

Funding Sources for Key Action

Guidance
Applicants may identify other funding sources available within the region during the grant term (FY24/25- FY28/29) that support homelessness programming, housing, and system performance. For all HHAP 6-funded Key Actions, you must include the eligible use category or categories as applicable.

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP Rounds 6 operating subsidy, HomeKey, CDBG	Homekey funding supports the development of projects that include supportive services and on site staffing that support individuals and households with maintaining housing. Pairing operating subsidy's will support and prevent returns to homelessness an support projects that otherwise may experience a funding cliff. HHAP 6 : Operating subsidies may ensure long term financial stability for projects that offer temporary housing such as transitional housing/ interim shelter for unaccompanied youth 18-24. CDBG may support housing stabilization case management for low- and moderate-income households for recently homeless individuals. Together, these funding sources provide a sustainable funding plan aligned with SPM 5, to reduce returns to homelessness.	*YSA - Operating Expenses - Interim Housing*

Identify which of the following equity improvement areas will be addressed by the Key Action.

Guidance
At a minimum, each Key Action must address at least one equity improvement area.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	**Operational subsidy projects will be tailored to meet the diverse needs of those who are overrepresented in the homelessness system, including Black, Indigenous, and other People of Color (BIPOC), women, LGBTQ+ individuals, and survivors of violence.** • **Case managers and housing navigators will receive training in cultural competency, trauma-informed care, gender sensitivity, and implicit bias.** • **Providers will embed peer support and lived experience voices in case management models.** • **Services will be delivered in clients' preferred languages and adapted for accessibility (e.g., for those with disabilities or immigration-related barriers).** • **Providers will partner with culturally specific and community-rooted organizations to expand outreach and engagement.**
Housing Placements	**Projects will support equitable housing placements by:** • **Using data disaggregated by race, ethnicity, gender identity, and sexual orientation to identify disparities in access to PSH placements and time to housing.** • **Prioritizing individuals and families through the Coordinated Entry System (CES) using vulnerability criteria that reflect structural inequities impacting BIPOC, LGBTQ+, and female-headed households.** • **Requiring providers to use culturally responsive practices, including engagement approaches informed by the lived experiences of those overrepresented in unsheltered homelessness.** **Ensuring outreach and shelter providers understand PSH eligibility and referral processes to avoid unintentional exclusion of priority populations.**
Housing Retention	**To ensure equitable housing retention:** • **Case management will be tailored to individual needs, including support navigating systemic barriers that disproportionately affect BIPOC and LGBTQ+ individuals (e.g., income gaps, discrimination in rental markets).** • **Providers will offer voluntary supportive services, such as financial coaching, employment support, and mediation, which are especially important for populations, which are**

	historically excluded from housing stability. • **Monitoring will include retention rates disaggregated by race and gender to assess whether certain groups are exiting RRH prematurely, with corrective actions taken as needed.**
Changes to procurement	**To make Operational Subsidy funding more equitable, procurement processes will prioritize or incentivize contracts with BIPOC-led, LGBTQ+-led, and culturally specific service providers who are embedded in underserved communities. The procurement process will be modified to reduce administrative burdens that often exclude small, grassroots organizations (e.g., flexible reporting requirements, technical assistance for applicants).** **Scoring criteria for Operational Subsidy contracts will explicitly include metrics for equity practices, workforce diversity, community representation, and cultural competence.**
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	**Additional efforts will include:** • **Public dashboards and equity scorecards to track and report outcomes by race, ethnicity, and gender.** • **Policy reviews and changes (e.g., documentation requirements, criminal history screening) to remove structural barriers to housing for overrepresented groups.** • **Coordinated Entry marketing and outreach will be expanded through trusted community partners, ensuring individuals from underserved racial and ethnic groups are aware of and connected to PSH resources.** • **Promote Affirmatively Furthering Fair Housing (AFFH)practices by promoting guidance on Application of the Fair Housing Act to the Screening of Applicants for Rental Housing.**

Choose an item.

Click or tap to enter a date.

Section 4. HHAP 6 Funding Plan

State Priorities for HHAP 6 Funding: HHAP 6 is intended to reflect the state's priorities to prevent and expeditiously reduce unsheltered homelessness through homelessness prevention activities and sustain existing Interim Housing Solutions, and Permanent Housing Solutions, including long-term sustainability of interim housing and permanent affordable housing.

To complete the HHAP 6 Funding Plan:
1. Identify the Administrative Entity submitting the budget.
   o Provide the Tax ID/TIN, primary contact for the contract, contact email, contact phone, and address for where the HHAP 6 check will be mailed.
   o Provide the total dollar amount of the HHAP 6 allocation(s) being administered under the Funding Plan.
     - **Reminder: This must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.**
2. Describe all activities proposed to be funded by HHAP 6 in clear, specific terms, and:
   o Identify the HHAP 6 eligible use category under which each proposed activity is budgeted. Activities must be specific and may only be categorized under one eligible use category. Activities may not be categorized under multiple eligible use categories (including activities under the Youth Set Aside).
   o Provide the total dollar amount of HHAP 6 funding proposed for the activity.
     - **Reminder: Administrative costs may not exceed 7% of all monies received.**
     - **Reminder: The Youth Set Aside (YSA) amounts, when combined, must total at least 10% of all monies received.**
   o Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.
   o **The total HHAP 6 funding proposed for the activity** should account for all dollars budgeted toward that activity. These amounts, when added, must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.
3. Indicate whether the budget proposes to support ANY:
   o New interim housing (aside from those designated in the Youth Set Aside) and/or
   o non-housing solutions.

Note: If the HHAP 6 budget proposes spending on New Interim Housing and/or Non-Housing Solutions, the region must document the sustainability of its permanent housing portfolio, as outlined in NOFA section IV.A.4.c, in the next section.

The tables below are formatted as "repeating content". To add an Administrative Entity and Funding Plan, click anywhere in any table to reveal the content border, then click the (+) that appears on the right-hand margin of the border. This will not work if the template is open in a web browser; the template **must be** open in the Microsoft Word application.

To add additional rows to any given table, click into the last row in the table, then press "tab" on

Administrative Entity

Which Administrative Entity is submitting the below budget?

Ventura County

Tax ID

95-6000944

TIN

Primary contact for the contract

First Name

Alicia

Last Name

Morales-McKinney

Title

Management Analyst II

Email

Alicia.morales-mckinney@venturacounty.gov

Phone

(805) 654-5108

Address where HHAP 6 check will be mailed

800 S. Victoria Ave

City

Ventura

State

Ca

Zip Code

93009

Funding Plan – Ventura County

Total HHAP 6 Allocation(s) Administering

$5,564,394.36

4.a. Proposed Funding Activities

Activity 1.

Describe the proposed funding activity in clear, specific terms.

Administrative costs will sustain and support the ongoing costs of administering HHAP funding to ensure outcome goal compliance, expenditure deadline compliance and monitoring.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

Administrative Costs (no more than 7 percent of allocation)

Identify the total HHAP 6 funding proposed for the activity.

$370,000

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve
N/A

Activity 2.

Describe the proposed funding activity in clear, specific terms.

This interim solution is designed to sustain current investments and new investments for youth in the long-term sustainability of housing and supportive services. By allocating funding to existing shelters, it ensures the continued availability of critical resources and supports the ongoing upward trend in shelter stays that lead to permanent housing placements. Maintaining support for interim shelters requires a thoughtful balance, as we simultaneously invest in strengthening permanent housing solutions and increasing the overall housing outflow.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

YSA - Operating Expenses - Interim Housing

Identify the total HHAP 6 funding proposed for the activity.

$250,000

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Guidance
When identifying Key Actions here, refer to the applicable Key Action as "Key Action [1]".

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve
KA 7: Implement and Sustain Flexible Operating Subsidy Programs for Youth Set A Side Interim Housing

Activity 3.

Describe the proposed funding activity in clear, specific terms.

By incorporating ongoing rental assistance subsidies and expanding access to rapid rehousing (RRH) funding, the Ventura County CoC aims to reduce unsheltered homelessness and increase the inventory of affordable and permanent supportive housing. These resources will assist individuals and families currently residing in emergency shelters by connecting them directly to permanent housing or RRH opportunities. This will also create additional shelter capacity for unsheltered individuals and families to access interim housing.

Additionally, unsheltered households will be able to access housing directly through this funding source, promoting immediate stability and aligning with both the Ventura County CoC Strategic Plan and the regional plan to end homelessness. RRH plays a key role in that strategy, offering flexible and time-limited support while ensuring a housing-first approach.

For households that struggle to stabilize and cannot maintain housing without deeper intervention, more intensive supports and long-term rental subsidies may be provided. Rental assistance funding may be used for a range of supportive measures, including rental subsidies, landlord incentives (such as security deposits, holding fees, and funding for necessary repairs), as well as landlord recruitment, relationship management, and move-in expenses.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

Rapid Rehousing/Rental Subsidies

Identify the total HHAP 6 funding proposed for the activity.

$1,746,000

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Guidance
When identifying Key Actions here, refer to the applicable Key Action as "Key Action [3]".

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve
KA 3: Quickly move people from streets or shelters into stable housing.

Activity 4.

Describe the proposed funding activity in clear, specific terms.

Allocating HHAP funding to support Homekey projects and other permanent housing developments, including those funded through youth set-aside dollars, will directly improve California System Performance Measures (SPMs), particularly those related to housing placements and retention.

By investing in the acquisition, development, renovation, or ongoing maintenance of permanent housing units, this Key Action increases the overall supply of affordable, supportive, and service-enriched housing available to individuals' experiencing homelessness.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

Capital for Permanent Housing

Identify the total HHAP 6 funding proposed for the activity.

$605,512.76

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Guidance
When identifying Key Actions here, refer to the applicable Key Action as "Key Action [4]".

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve
Key Action 4: Increase the number of people entering into Permanent Housing.

Activity 5.

Describe the proposed funding activity in clear, specific terms.

Allocating funding toward prevention and diversion will strengthen and sustain the robust homeless prevention program in Ventura County. This includes trauma-informed supportive services that help individuals retain housing and address underlying barriers to stability.
This funding will bridge service and resource gaps,

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

Prevention and Diversion

Identify the total HHAP 6 funding proposed for the activity.

$1,119,000

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve

Key Action 2: Reduce the number of people who become homeless for the first time by increasing access and resources toward Prevention and Diversion.

Activity 6.

Describe the proposed funding activity in clear, specific terms.

Services provided to individuals in permanent housing programs will be trauma-informed and grounded in harm reduction principles, including intensive case management tailored to individual needs. Case management will be delivered throughout the duration of service using a phased, client-centered approach.

Projects will adhere to Housing First principles and trauma-informed care practices, while incorporating system-level performance measures to ensure accountability and effectiveness. Key outcomes targeted include:
- Less than 5% returns to homelessness
- Reduced length of time experiencing homelessness
- At least 55% of participants increasing income sources
- 97% housing retention rate

These standards will guide service delivery to promote long-term housing stability and improved quality of life.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

Permanent Housing Services and Services Coordination

Identify the total HHAP 6 funding proposed for the activity.

$1,112,442.16

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve
Key Action 5: Enhance a countywide supportive services program that strategically targets individuals and households that were unhoused, including those exiting institutional settings such as jails, hospitals, and prisons.

Activity 7.

Describe the proposed funding activity in clear, specific terms.

This initiative will expand non-housing solutions specifically designed to support youth experiencing unsheltered homelessness, including those residing in or transitioning from encampment settings. Interventions may include targeted street outreach, youth-centered case management, access to basic needs such as hygiene facilities, transportation assistance, mobile services, and peer-led engagement. These approaches are trauma-informed and developmentally appropriate, ensuring young people have consistent support and connection to coordinated entry systems, education, employment pathways, and long-term housing opportunities. By addressing the unique needs of unhoused youth, this strategy helps prevent chronic homelessness and strengthens the pipeline toward permanent, stable housing.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

YSA - Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for the activity.

$106,439.44

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve
Key Action 6: Increase the number of successful placements from street outreach by improving access to shelter and housing. Key Action 1: Expand successful placements from street outreach by enhancing access to shelter, including the use of motel vouchers as an interim low-barrier option, and connecting youth to longer-term housing

Activity 8.

Describe the proposed funding activity in clear, specific terms.

This allocation will help ensure data quality, compliance, and system performance, which are essential for informed decision-making and effective service delivery across the local homelessness response system. The 1% allocation will also support staff training and technical assistance and expenses related to the implementation and coordination of HMIS related activities.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

HMIS (up to 1 percent of allocation)

Identify the total HHAP 6 funding proposed for the activity.

$55,000

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Guidance
When identifying Key Actions here, refer to the applicable Key Action as "Key Action [#]".

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve
N/A

Activity 9.

Describe the proposed funding activity in clear, specific terms.

This allocation will help ensure data quality, compliance, and system performance, which are essential for informed decision-making and effective service delivery across the local homelessness response system. The 1% allocation will also support staff training and technical assistance and expenses related to the implementation and coordination of HMIS related activities.

Identify the HHAP 6 eligible use under which the proposed funding activity is budgeted.

YSA - Motel/Hotel Vouchers

Identify the total HHAP 6 funding proposed for the activity.

$200,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

Guidance
When identifying Key Actions here, refer to the applicable Key Action as "Key Action [#]".

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) this funding activity will improve
Key Action 1: Expand successful placements from street outreach by enhancing access to shelter, including the use of motel vouchers as an interim low-barrier option, and connecting youth to longer-term housing

Key Action 6: Increase the number of successful placements from street outreach by improving access to shelter and housing.

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

Guidance
Proposing to use HHAP 6 to fund **New** Interim Housing (that is not designated for the Youth Set Aside), covered under HHAP 6 Statute Category #3 in Section III. of the HHAP 6 NOFA, requires documenting the Sustainability of the Region's Permanent Housing Portfolio.

No

Does this budget propose to fund any Non-housing Solutions?

Guidance
Non-housing Solutions are listed in HHAP 6 Statute Category #4 in Section III. of the HHAP 6 NOFA. Proposing to use HHAP 6 to fund Non-housing Solutions requires documenting the Sustainability of the Region's Permanent Housing Portfolio.

No

Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios

Steps to complete this section
To complete 4.b. Sustainability of the Region's Interim Housing Portfolio:

1. Identify the total existing Interim Housing shelters and beds (beds) in the region.
2. **If proposing to use HHAP 6 to fund New Interim Housing solutions, aside from those designated for the Youth Set Aside, Eligible Applicants must identify the total beds proposed to be added during the grant term (FY24/25-28/29) in the region and are required to complete 4c, the Sustainability of the Region's Permanent Housing Portfolio.**
3. Identify the total estimated capital and operating costs for the beds (existing and, if applicable, proposed to be added) during the grant term.
4. Identify the funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for the beds in the region for the grant term.

To complete 4.c. Sustainability of the Region's Permanent Housing Portfolio:
Required if any regional partner is proposing to spend HHAP 6 funding on New Interim Housing solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions.
For the region's existing, at-risk, and proposed permanent affordable housing identify all the following:

1. The total (existing, at-risk, and proposed) permanent affordable housing developments and units (developments) in the region. Data for existing and at-risk developments can be provided by HCD upon request.
   Note: Developments proposed includes those currently seeking permanent housing funding or operations support in the region which still have a financing or supportive services and operations funding gap.
2. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments during the grant term.

4.b. Sustainability of the Region's Interim Housing Portfolio

Region's Interim Housing Portfolio

Number of Existing Interim Beds (beds) within the Region.

838

(If Applicable) Number of Interim Beds Proposed to be added within the grant term (FY24/25-28/29).

N/A

Total Estimated Capital and Operating Cost for the Existing and Proposed Beds during the grant term.

$24,569,909

Funding Sources Realizing and Sustaining the Estimated Capital and Operating Costs for Beds in the Region within the Grant Term (FY24/25-FY28/29).

Funding Source	Amount Dedicated
Encampment Resolution Funding Grants	$2,960,573
State HHAP Grants allocated for Interim Housing	$3,956,884
County General Funds for Interim Housing and Shelter	$4,263,480

Federal Basic Center Program Grants for Youth	**$120,000**
City General Funds for Cost Sharing Shelters	**$3,581,659**
Health Care Agency – CalAIM Recuperative Care	**$425,000**
Oxnard United School District	**$187,500**
HUD Continuum of Care – Safe Haven	**$177,634**
Emergency Food and Shelter Program	**$329,800**
Behavioral Health Bridge Housing	**$2,529,228**
Permanent Local Housing Allocation – Transitional Housing	**$266,250**
Community Development Block Grant Funding	**$203,750**
Veteran Affairs Grant Per Diem – Transitional Housing	**$949,520**
Private Funding for Nonprofit Organizations	**$3,878,576**
CalWORKs Housing Support Program (CHSP)	**$739,489**
California Housing and Disability Advocacy Program (HDAP)	**$419,060**
Federal Emergency Shelter and Housing Assistance for Victims of Domestic Violence Program	**$1,590,000**
California Office of Emergency Services (OES) – Homeless Youth Emergency Services	**$1,036,666**
TOTAL	**$24,569,909**

Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios

Steps to complete this section
To complete 4.b. Sustainability of the Region's Interim Housing Portfolio:

5. Identify the total existing Interim Housing shelters and beds (beds) in the region.
6. **If proposing to use HHAP 6 to fund <u>New Interim Housing</u> solutions, aside from those designated for the Youth Set Aside, Eligible Applicants must identify the total beds proposed to be added during the grant term (FY24/25-28/29) in the region and are required to complete 4c, the Sustainability of the Region's Permanent Housing Portfolio.**
7. Identify the total estimated capital and operating costs for the beds (existing and, if applicable, proposed to be added) during the grant term.
8. Identify the funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for the beds in the region for the grant term.

To complete 4.c. Sustainability of the Region's Permanent Housing Portfolio:

Required if any regional partner is proposing to spend HHAP 6 funding on New Interim Housing solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions. For the region's existing, at-risk, and proposed permanent affordable housing identify all the following:

4. The total (existing, at-risk, and proposed) permanent affordable housing developments and units (developments) in the region. Data for existing and at-risk developments can be provided by HCD upon request.
    Note: Developments proposed includes those currently seeking permanent housing funding or operations support in the region which still have a financing or supportive services and operations funding gap.
5. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments during the grant term.
6. The funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for (existing, at-risk, and proposed) developments in the region for the grant term.

To complete 4.d. Documentation of Youth Set Aside Requirement:
2. Certify that the region has budgeted at least 10 percent of each HHAP 6 allocation to be spent on services for homeless youth (as defined in HSC 50216(l).

4.c. Sustainability of the Region's Permanent Housing Portfolio (N/A)

Guidance

Regions proposing to use HHAP 6 to fund New Interim Housing Solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions must complete this section.

If a region demonstrates it can sustain its existing and proposed interim and permanent housing portfolio, then it may be permitted to use HHAP 6 funds on New Interim Housing solutions (beyond New Interim Housing for youth populations) and/or Non-Housing Solutions; **however, applicants will still be required to budget and spend at least 50 percent of their HHAP 6 allocation on Housing Solutions, defined as HSC 50243(e)(1),(2),and (3)(A-I).**

Region's Existing Permanent Affordable Housing Portfolio

Total permanent affordable housing developments and units (developments) in the region.

N/A

Total estimated capital and operating cost for existing developments.

$ N/A

Funding Sources Realizing and Sustaining the Region's Existing Developments within the Grant Term (FY24/25-FY28/29).

Guidance

The funding amounts in this table, when added, should equal the estimated total capital and operating cost for existing developments in the region.

If a gap remains, the region must identify other sources to address the gap. This may include, but is not limited to, use of HHAP funding, local dedicated funding, Behavioral Health Services Act

funds, long- term capitalized operating reserves, or any other local, state, or federal funding source from the list within the Systems Performance Measures Improvement plan section (IV.A.3.b.ii.)of the HHAP 6 NOFA.

Funding Source	Amount Supporting
N/A	

At-Risk Permanent Affordable Housing within the Region

Number of developments at risk of expiring affordability restrictions during the grant term (FY24/25-FY28/29).

N/A

Total estimated capital and operating cost for at-risk developments.

$ N/A

Funding Sources Realizing and Sustaining the Region's At-Risk Developments within the Grant Term (FY24/25-FY28/29)

Guidance
The funding amounts in this table, when added, should equal the estimated total capital and operating cost for the region's at-risk developments. **If a gap remains, the region must identify other sources to address the gap.** This may include, but is not limited to, use of HHAP funding, local dedicated funding, Behavioral Health Services Act funds, long- term capitalized operating reserves, or any other local, state, or federal funding source from the list within the Systems Performance Measures Improvement plan section (IV.A.3.b.ii.) of the HHAP 6 NOFA.

Funding source	Amount Supporting
N/A	

Proposed Permanent Affordable Housing within the Region

Total number of developments proposed which still have a financing or supportive services and operations funding gap (proposed developments) during the grant term (FY24/25-FY28/29).

N/A

Total Estimated Funding Gap (capital and operating costs) for the proposed developments during the grant term (FY24/25-FY28/29).

$ N/A

Funding Sources Realizing and Sustaining the Region's Proposed Developments within the Grant Term (FY24/25- FY28/29)

Guidance
The funding amounts in this table, when added, should equal the estimated total capital and operating cost for the region's proposed developments. **If a gap remains, the applicant must identify other sources to address the gap.** This may include, but is not limited to, use of HHAP funding, local dedicated funding, Behavioral Health

Services Act funds, long- term capitalized operating reserves, or any other local, state, or federal funding source from the list within the [Systems Performance Measures Improvement plan section (IV.A.3.b.ii.) of the HHAP 6 NOFA](#).

Funding source	Amount Supporting
N/A	

4.d. Documentation of Youth Set Aside Requirement

Guidance

At least 10 percent of each HHAP 6 allocation must be spent on services for homeless youth (HSC 50241(e)), and there are no prohibitions on spending a greater percentage on the Youth Set Aside.

Documenting Sustainability of the Region's Permanent Housing Portfolio is not required for New Interim Housing Solutions for homeless youth.

By checking the box below, I certify that at least 10 percent of each HHAP 6 allocation is set-aside for youth (defined in HSC 50216(l)), as required by HSC 50241(e).

☒ **I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.**

Section 5. MOU and Application Certification

Steps to complete this section

1. **Upload** the Memorandum of Understanding (MOU) as specified below.
2. **Complete** the certification to indicate all information included in this regional application is true and accurate.

Regional Memorandum of Und

Memorandum of Understanding (MOU)

Guidance

The MOU is a required component of the regional application. The MOU **must**: reflect the Regionally Coordinated Homelessness Action Plan submitted under this regional application and commit each Eligible Applicant as a signatory to participate in, and to comply with, the Regionally Coordinated Homelessness Action Plan.

Optional: Smaller cities and tribal governments may choose to participate in, and be signatories to, the MOU.

Supporting Documentation (Optional)

Guidance

Upload any additional supporting documentation the region would like to provide.

Certification

Certifying the Regional Application for Submission

Eligible Applicant

Ventura County

☒ **On behalf of the above participating Eligible Applicant, I certify that all information included in this regional application is true and accurate to the best of my knowledge.**

First Name

Jennifer

Last Name

Harkey

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